

# **NOTICE OF SPECIAL MEETING OF THE COMMITTEE OF THE WHOLE**

A Special Meeting of the Committee of the Whole is scheduled for  
Saturday, December 9, 2017, beginning at 9:00 a.m. in the

Kallsen Center  
Village Hall of Tinley Park  
16250 S. Oak Park Avenue  
Tinley Park, Illinois

A copy of the agenda for this meeting is attached hereto.

Kristin A. Thirion  
Clerk  
Village of Tinley Park

MEETING NOTICE

VILLAGE OF TINLEY PARK

SPECIAL MEETING OF THE COMMITTEE OF THE WHOLE

NOTICE IS HEREBY GIVEN that a Special Committee of the Whole Meeting of the Village of Tinley Park, Cook and Will Counties, Illinois will be held on Saturday, December 9, 2017, beginning at 9:00 a.m. in the Kallsen Center at the Village Hall of Tinley Park 16250 S. Oak Park Avenue, Tinley Park, Illinois 60477.

The agenda is as follows:

1. OPEN THE MEETING
2. CONSIDER APPROVAL OF THE MINUTES OF THE REGULAR MEETINGS OF THE COMMITTEE OF THE WHOLE ON NOVEMBER 11, 2017.
3. REVIEW MID-YEAR BUDGET AND STRATEGIC PLAN.
4. RECEIVE COMMENTS FROM THE PUBLIC.

ADJOURNMENT

KRISTIN A. THIRION  
VILLAGE CLERK

**MINUTES**  
**Committee of the Whole**  
**November 14, 2017 - 7:30 p.m.**  
**Village Hall of Tinley Park – Council Chambers**  
**16250 S. Oak Park Avenue**  
**Tinley Park, IL 60477**

Members Present: B. Younker, Village Trustee - President Pro-Tem  
M. Pannitto, Village Trustee  
C. Berg, Village Trustee  
W. Brady, Village Trustee  
M. Glotz, Village Trustee  
M. Mangin, Village Trustee

Members Absent: J. Vandenberg, Village President  
K. Thirion, Village Clerk

Other Board Members Present: None

Staff Present: D. Niemeyer, Village Manager  
P. Carr, Assistant Village Manager  
S. Neubauer, Police Chief  
F. Reeder, Fire Chief  
P. Wallrich, Interim Community Development Director  
P. Hoban, Economic Development Manager  
J. Urbanski, Assistant Public Works Director  
P. Connelly, Village Attorney  
L. Godette, Deputy Village Clerk  
L. Carollo, Committee/Commission Secretary

**Item #1** - The meeting of the Committee of the Whole was called to order at 7:35 p.m.

**Item #2 – CONSIDER APPROVAL OF THE MINUTES OF THE REGULAR MEETING OF THE COMMITTEE OF THE WHOLE ON OCTOBER 10, 2017** – Motion was made by President Pro-Tem Younker, seconded by Trustee Mangin, to approve the minutes of the regular meeting of the Committee of the Whole held on October 10, 2017. Vote by voice call. President Pro-Tem Younker declared the motion carried.

**Item #3 – DISCUSS REQUEST FOR INTEREST (RFI) FOR TINLEY PARK MENTAL HEALTH CENTER** - Dave Niemeyer, Village Manager and Pat Hoban, Economic Development Manager, presented a Request for Interest (RFI) regarding the land in which the former Tinley Park Mental Health Center is located. The State of Illinois will be completing an appraisal for said site and staff recommends beginning the identification of interested developers. This will assist the Board in a decision as to whether the Village would like to purchase the property and sell to a developer. The process would begin with a Request for Interest (RFI), then the Board will decide on developers to complete a Request for Proposal (RFP). The following proposed tentative timetable is in place to select a Master Developer for the State owned property:

- Nov 14th 2017 - Committee of the Whole Timetable Presentation.
- Dec 11th 2017 - Economic Commercial Commission: Timetable & RFI Presentation.

- Dec 19th 2017 - Village Board: Request for Interest (RFI) Approval.
- Jan 1st 2018 - Request for Interest (RFI) published.
- Feb 15th 2018 - Request for Interest (RFI) Due.
- Mar 2018 - Announce Shortlist of Master Developers to submit Request for Proposal (RFP).
- Jun 2018 - Request for Proposal (RFP) due.

Trustee Glotz and President Pro-Tem Younker stated a concern on starting a Request of Interest (RFI) on a property the Village does not own, preferring to wait for the value of the property from the State. Trustee Mangin commented at this time it is difficult to make a decision until an appraisal is given by the state. The Village plans to advertise the property in various publications to attract developers at minimal cost. Trustee Pannitto stated the benefit to proceeding will be possibly multiple proposals available and the advantage to choose between them. Trustee Brady agreed this plan would be minimal cost. Trustee Berg stated she would like only a Request for Qualification (RFQ). Dave Niemeyer stated staff will bring this back to the Board in December for final approval after Pat Hoban receives feedback from the Economic Commercial Commission. President Pro-Tem Younker asked if the Board had any comments. No one came forward.

**Item #4 – DISCUSS NEW DOWNTOWN TAX INCREMENT FINANCING (TIF) - TIF REGISTRY AND TIF FEASIBILITY STUDY** - Pat Hoban, Economic Development Manager, stated in order for the Tax Increment Financing (TIF) to move forward 2 legal requirements are to be met. Pat Connelly, Village Attorney explained the statutory requirements of the Tax Increment Financing (TIF) Act includes creating an Interested Parties Registry and a Feasibility Study for the Proposed Redevelopment Project Area. President Pro-Tem Younker asked the Board if they had any comments. No one came forward.

**Item #5 – DISCUSS BORMET TOT LOT TRANSFER TO TINLEY PARK PARK DISTRICT** - Bormet Park is a unique situation in which the Village purchased and installed equipment for this park. As in the past, the Tinley Park Park District refused to accept this park site as it fell below their standard for minimum park size. The Park District approached the Village in 2016 about replacing outdated equipment within the park and repairs. In order to address this, \$100,000 was included in the budget for these necessary replacements. Recently, the Tinley Park Park District became aware of a grant opportunity that will significantly reduce the Village's costs to \$43,000. After the upgrades are completed on the park, the Park District has agreed to take title of the property. Staff requested direction from the Board to move forward with this proposal in order to meet the grant deadlines. President Pro-Tem Younker asked the Board if they had any comments. No one came forward.

**Item #6 – DISCUSS 2018 VILLAGE BOARD AND COMMITTEE MEETING SCHEDULE** - Draft meeting schedules for regular meetings of the Board of Trustees and regular meetings of Public Safety, Public Works and Community Development Committees of the Board of Trustees for 2018 was presented. In preparation for approval by the Village Board, Dave Niemeyer, Village Manager, requested feedback as to start times of the meetings at 6:30 p.m. for regular meetings as opposed to 7:30 p.m. **The Board was not opposed to the time change.**

**Item #7 – DISCUSS DUAL EMPLOYMENT RECOMMENDATION** – Dave Niemeyer presented an overview of his recommendation for dual employment of Pat Carr. He noted that Pat Carr was recently appointed as the Assistant Village Manager and has continued to be the EMA Director, overseeing the 911 Department. According to Section 2.10 of the personnel code, Pat Carr cannot hold both positions unless an exception is made and recommended by the Village Manager and approved by the Village Board. Mr. Niemeyer stated that Mr. Carr will not receive two salaries for holding these positions. In addition, a restructure of duties to allow Mr. Carr to hold both positions has been

formulated. At this time Mr. Carr discussed the restructuring plan. After a year, an evaluation will be performed to determine if this arrangement should continue. Pat Connelly, Village Attorney, stated he advised the Board on this policy. He reiterated it is a policy and not a code, prohibiting dual employment unless there is a recommendation from the Village Manager and the Board consents. Mr. Connelly requested clarification on what is being requested, the restructuring plan or Mr. Carr holding dual employment. Mr. Niemeyer will ask for the Village Board to approve dual employment for Pat Carr at the Village Board meeting on November 21, 2017. Trustee Mangin stated he liked the concept of the restructuring plan for improved communication as well as a team atmosphere. Trustee Glotz agreed. President Pro-Tem Younker asked if the Board had any further comments. No one came forward.

**Item #8 – RECEIVE COMMENTS FROM THE PUBLIC –**

Stephen Eberhardt commented on a concern of staff interfering with transparency in open government in Tinley Park.

Diane Galante voiced concerns regarding transparency with elected officials and is in support of the staff.

Mike Paus had a concern with future development of the Tinley Park Mental Health Center land and felt the taxpayers should not fund cleanup of the site. Mr. Paus also commented on consultants as unnecessary expenses regarding salary assessments and is not in support of the TIF.

Nancy O'Connor commented disliking all of the studies and thanked the staff for doing their jobs.

A resident voiced his concerns regarding the TIF and the fact there has been no development on Oak Park Avenue in ten (10) years, taxes are going up and property values are going down. He also commented in support of Pat Carr for holding both positions.

**ADJOURNMENT**

Motion was made by Trustee Glotz, seconded by Trustee Berg, to adjourn this meeting of the Regular Meeting of the Committee of the Whole. Vote by voice call. President Pro-Tem Younker declared the motion carried and adjourned the meeting at 8:20 p.m.

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# **Village of Tinley Park**

**Mid Year Budget**

**Strategic Plan/Goal**

**Review**

**Saturday, December 9, 2017**

# PowerPoint Mid-Year Summary



# **Mid Year Budget and Strategic Plan Review**

**Saturday, December 9, 2017  
Kallsen Center**



# Agenda

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- **Opening remark – Mayor Vandenberg**
- **Review mid-year budget status**
- **Review this year’s priorities from Strategic Plan, Village Board Goals from September, Goals from Staff Retreat and Capital Improvement Plan (CIP)**
- **Receive Strategic/Budget priorities from Village Board for 2018/19**
- **Review mid-year budget requests**
- **Review Budget Schedule for FY19**

# Village of Tinley Park

## Budget Summary – Primary Funds



FUND		Last Fiscal Year 2017				Current Fiscal Year 2018				
		Budget	Actual	Actuals thru 6 Months	% of Budget Used	Budget	Actuals thru 6 Months	% of Budget Used	Projected Year End	% Change Projected to Budget
General	Revenues	\$ 52,120,353	\$51,978,027	\$ 28,195,170	54.10%	\$ 52,663,213	\$ 29,251,909	55.55%	\$ 53,355,068	1.31%
	Expenditures	<u>51,794,396</u>	<u>51,541,083</u>	<u>19,554,324</u>	<u>37.75%</u>	<u>52,389,819</u>	<u>20,241,581</u>	<u>38.64%</u>	<u>49,339,258</u>	-5.82%
	NET	325,957	436,944	8,640,846		273,394	9,010,328		4,015,810	
Water/Sewer	Revenues	24,227,000	23,995,272	12,843,909	53.01%	24,458,000	13,307,080	54.41%	24,662,833	0.84%
	Expenditures	<u>22,562,296</u>	<u>22,425,898</u>	<u>8,976,043</u>	<u>39.78%</u>	<u>23,994,367</u>	<u>9,500,355</u>	<u>39.59%</u>	<u>22,928,113</u>	-4.44%
	NET	1,664,704	1,569,374	3,867,866		463,633	3,806,725		1,734,720	
Commuter Parking	Revenues	707,540	734,969	357,592	50.54%	723,660	355,753	49.16%	706,610	-2.36%
	Expenditures	<u>448,390</u>	<u>684,964</u>	<u>117,336</u>	<u>26.17%</u>	<u>445,695</u>	<u>62,851</u>	<u>14.10%</u>	<u>376,512</u>	-15.52%
	NET	259,150	50,005	240,256		277,965	292,902		330,098	
Motor Fuel Tax	Revenues	1,407,000	1,514,332	763,848	54.29%	1,440,000	752,907	52.29%	1,510,500	4.90%
	Expenditures	<u>1,458,000</u>	<u>1,458,000</u>		<u>0.00%</u>	<u>1,500,000</u>		<u>0.00%</u>	<u>1,500,000</u>	0.00%
	NET	(51,000)	56,332	763,848		(60,000)	752,907		10,500	
Hotel/Motel	Revenues	1,507,000	1,488,091	879,535	58.36%	1,540,000	914,866	59.41%	1,527,376	-0.82%
	Expenditures	<u>1,818,190</u>	<u>1,248,168</u>	<u>644,207</u>	<u>35.43%</u>	<u>1,917,145</u>	<u>620,263</u>	<u>32.35%</u>	<u>1,805,145</u>	-5.84%
	NET	(311,190)	239,923	235,328		(377,145)	294,603		(277,769)	

# Village of Tinley Park



## Budget Summary – General Fund Expenditures by Department

Department	Last Fiscal Year 2017				Current Fiscal Year 2018				% Change Projected to Budget
	Budget	Actual	Actuals thru 6 Months	% Budget Used	Budget	Actuals thru 6 Months	% Budget Used	Projected Year End	
Mayor & Trustees	\$ 401,180	\$ 237,953	\$ 106,794	26.62%	\$ 259,590	\$ 125,121	48.20%	\$ 274,580	5.77%
Village Manager	1,039,735	825,530	410,571	39.49%	902,185	410,187	45.47%	834,265	-7.53%
Village Clerk	671,745	600,427	295,178	43.94%	709,095	294,127	41.48%	630,253	-11.12%
General Overhead	3,292,809	3,644,343	1,156,395	35.12%	4,386,678	860,470	19.62%	4,205,375	-4.13%
Finance	1,580,305	1,126,912	557,838	35.30%	1,752,215	612,231	34.94%	1,270,100	-27.51%
Police	15,226,028	13,538,054	6,861,400	45.06%	15,808,279	7,311,932	46.25%	14,885,051	-5.84%
EMA - Dispatch	3,078,801	2,887,391	1,356,251	44.05%	3,229,484	1,426,968	44.19%	3,127,521	-3.16%
Fire Suppression	4,978,937	3,963,068	1,834,027	36.84%	4,969,625	2,059,814	41.45%	4,412,990	-11.20%
Fire Prevention	1,159,171	828,828	424,555	36.63%	1,130,505	455,462	40.29%	1,003,990	-11.19%
Road & Bridge	5,748,885	4,423,687	1,844,758	32.09%	6,032,980	2,125,608	35.23%	5,681,488	-5.83%
Electrical	1,164,707	997,869	486,684	41.79%	1,218,099	445,702	36.59%	1,193,589	-2.01%
Municipal Buildings	1,127,329	868,520	394,256	34.97%	1,354,321	472,294	34.87%	1,310,276	-3.25%
Community Development	2,175,624	1,833,755	900,034	0.00%	2,378,063	907,297	38.15%	2,241,257	-5.75%
Marketing	595,060	438,272	202,240	33.99%	667,395	219,256	32.85%	655,052	-1.85%
Commissions & Sr Bus	564,665	434,456	224,748	39.80%	601,305	258,881	43.05%	581,001	-3.38%
Contingency	250,000	154,239	152,916	61.17%	250,000	2,580	1.03%	250,000	0.00%
Subtotal	43,054,981	36,803,304	17,208,645	39.97%	45,649,819	17,987,930	39.40%	42,556,788	-6.78%
Transfers	7,158,415	13,332,711	1,629,946	22.77%	5,129,000	1,928,904	37.61%	5,154,000	0.49%
Economic Incentives	1,581,000	1,405,068	715,733	45.27%	1,611,000	324,747	20.16%	1,628,470	1.08%
Subtotal	8,739,415	14,737,779	2,345,679	26.84%	6,740,000	2,253,651	33.44%	6,782,470	0.63%
Totals	\$51,794,396	\$51,541,083	\$19,554,324	37.75%	\$52,389,819	\$20,241,581	38.64%	\$49,339,258	-5.82%

As of October 31, 2017

# Village of Tinley Park

## Budget Summary – General Fund Summary of Projections

### Significant Revenue Sources exceeding (below) budgetary expectations:

Amusement Tax	\$620,787
Code Enforcement Collections	120,000
Interest - Investment Pool	92,000
Building Permits	75,000
Police Security Reimbursements	65,000
Court Fines	35,000
Video Gaming/Games Tax	25,000
Telecom Tax	11,000
Rebillables/Reimbursements	5,000
Income Tax	(69,500)
Insurance Reimbursements	(77,845)
Property Tax Offsets (Prior Years)	<u>(209,587)</u>

**Total Budgetary Revenue Variance** **\$691,855**

### Significant Expenditures exceeding (below) budgetary expectations:

Health Insurance Savings	(1,069,265)
Salaries, FICA, IMRF	(1,927,621)
All other Operating Line Items	<u>(53,675)</u>

**Total Expenditure Budgetary Variance** **(\$3,050,561)**

### Anticipated Revenues Exceeding Expenditures

From Operations	3,742,416
As Budgeted for Fiscal Year 2018	<u>273,394</u>

**Total** **\$ 4,015,810**

\* This total is typically used to support capital acquisitions & replacements in the subsequent fiscal year.

# Mid-Year Deferred Personnel Items

Fiscal Year 2018

VILLAGE OF TINLEY  
 PARK  
 FY2018 MID-YEAR DEFERRED PERSONNEL ITEMS

Department	FY2018 Personnel Request	Budget (Includes Benefits)	Budget	Comments
Finance	Staff Accountant	50,955	Half Year	
Police	Community Service Officers hour increase	10,625	Half Year	
Police	New Community Service Officer, part time position	21,710	Half Year	Waiting for Staffing Study
Public Works Street Dept.	1 Maintenance Worker	43,365	Half Year	

# Village of Tinley Park

## FY2018 Budget Review – Capital Improvement Plan

	<u>Budgeted</u>	<u>Encumbered &amp; Expended</u>	<u>Remaining Budget Balance</u>
<u>Summary of 2018 Capital Budget</u>			
State Property, TIF Projects	9,602,419	21,403	9,581,016
Plaza Expansion, Branding	8,046,057	61,520	7,984,537
Infrastructure - Road & Bridge Projects	6,201,661	2,496,959	3,704,702
Water/Sewer Projects	5,562,428	1,843,107	3,719,321
Freedom Pond & Other Flood Control Projects	5,425,000	3,431,343	1,993,657
Facilities Related Expenditures	5,143,394	438,384	4,705,010
Landscaping/Beautification Projects	1,416,655	256,916	1,159,739
E911 PSAP	135,443	102,525	32,919
Equipment	1,031,045	390,024	641,021
Rolling Stock	2,625,500	752,414	1,873,086
Technology Projects	1,015,612	147,799	867,813
Technology Hardware	105,118	35,697	69,421
	<b>\$46,310,332</b>	<b>\$9,978,091</b>	<b>\$36,332,242</b>

# Potential Major Capital Public Works Projects

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- **Oak Lawn Water Main cost and carry overs from this year**
- **24 inch water main on 167<sup>th</sup> (waiting on Cook County Permit)**
- **Possible major sanitary sewer repair on 175<sup>th</sup> and Ridgeland Ave (waiting on MWRD contractor investigation)**





# Initial 2018/19 Budget Requests

## Village of Tinley Park 2018-2019 MAJOR BUDGET Initial Requests

### Staffing/Staff Related Goals

	Goal	Source	Estimated Cost	Priority Level (A, B, or C)
	<b>Staffing Level Analysis Recommendations:</b> <b>Utilize more FT staff rather than heavy percentage of PT staff</b> 1 Transition (2) PT to FT staff for EM/911 Com. 2 Transition (3) FT Shift Commanders 3 HR Deputy Dir transition to FT 4 Marketing Dept. led by FT Director 5 Hire (2) FT Custodians while maintaing 2-3 PT in the PW Dept.	VB; Strategic Plan	\$50,000 X 2 = \$100,000 with benefits \$55,183 X 3 = \$165,550 with benefits HR Deputy Dir: \$53,600 with benefits Marketing Dir: \$64,800 with benefits \$72,864 X 2 = \$145,728 with benefits	
	6 Implement Police Staffing Study & find the best way to finance it	VB	\$175,470 per officer (currently short 5 b/c of retirements; will reassess possible additional needs with staffing study results in January) This includes \$49,300 in equipment costs; note based on contract, there will be a 9.275% wage increase btwn yr 1 and yr 2 step	
	7 Advanced training for Mid-Level Managers; expand on employee training programs	VB; Strategic Staff Meeting; Strategic Plan	HR training - Lean Six Sigma/Performance Evaluation: \$35,000	
	8 Implement ongoing leadership development with the goal to develop a pipeline of internal staff to be strong candidates for future vacancies	VB; Strategic Staff Meeting; Strategic Plan		
	9 Implement pay study including Fire Dept. pay review	VB; Strategic Plan	tbd	



# Initial 2018/19 Budget Requests (cont'd)

Economic Development/Plan Related Goals			
Goal	Source	Estimated Cost	Priority Level (A, B, or C)
10 Downtown beautification Maintain vibrant, clean, attractive area--hire additional Seasonal II focused on DT area		Seasonal II: \$15,093/per employee (IMRF eligible)	
11 Snow Removal in core DT		DT snow removal: \$10,000-\$18,000	
12 Streetscaping--RFP/Q		Streetscape Plan: \$100,000	
13 Signage/Wayfinding--contract		Wayfinding contract: \$75,000	
14 Signage/Wayfinding Implementation	Strategic Plan	Wayfinding implementation: \$350,000	
15 New Convention Center financing, including hotel tax increases		Revenue - \$250,000 - 1% increase based on current year-end estimate for Hotel Tax	
16 TPMHC finalize plan, potential purchase and sale	VB; Strategic Plan		
<b>Continue and advance downtown development</b>			
17 Oak Park Playbook	Strategic Plan	\$350,000	
18 Complete TIF	Village Board; Strategic Plan	Infrastructure; Incentive Costs	
19 Advance South/North St Development	Village Board; Strategic Plan	Infrastructure; Incentive Costs	

# Initial 2018/19 Budget Requests (cont'd)

Internal Efficiencies/Improvements Related Goals				
	Goal	Source	Estimated Cost	Priority Level (A, B, or C)
20	Disaster Recovery Plan	Strategic Staff Meeting	\$30,000	
21	Cameras at all priority locations	VB	engineer estimates tbd; \$100k per intersection?	
22	Resolution of Police Radio Issues (5 yr plan)	VB	\$1,250,000	
23	Move forward with Fire Station 2; develop a plan, including financing, for Fire Station 3	VB; Strategic Plan	\$2,500,000 - \$3,000,000/per station(estimated with construction & engineering)	
24	Resolve outstanding water meter issues in a positive manner	Strategic Plan	Litigation - TBD	
	<b>Village-wide facilities assessment; identify needs, options and strategies for facilities and buildings</b>			
25	IT/Pace/Senior Space Needs		\$30,000 for office improvements (carpet, paint and networking)	
26	Assess storage options of State Facility		\$750,000 for Clean Room installation and equipment move from basement.	
27	Upgrades to Kallsen Center/Council Chambers		\$64,000 budgeted, but engineer estimated \$156k-186k	
28	Expansion of Community Development counter to accommodate new cashiering system	Strategic Plan; Strategic Staff Meeting	Expansion of Com. Dev. Counter: \$100,000	

VB = Village Board - September 2017 Goals

\*Costs listed on this spreadsheet are estimated and have not been reviewed in depth by the Village Manager or Treasurer. No approval is assumed.

## Other Strategic Priorities Not Included in Initial Budget Requests

Several other issues from the Village Hall Staffing Study need to be reviewed

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- Should we consolidate and formalize the purchasing function within the Treasurer's Office
- Should we institute a purchasing card program
- Should an Internal Auditor position be created once the Fraud Assessment Review is complete
- Should financial functions performed by the Clerk's Office be moved to the Treasurer's Office
- Should the Clerk's Office be open on Saturday

## Other – Staff Retreat

Several new goals/issues were identified at a recent Department Head Staff retreat at the Convention Center.

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- Team building for Village Board/Staff
- Getting more information about individual employees – who they are and what they do
- Employee hiring – how can we reduce hiring timelines and improve the quality of candidates, including Civil Service. What other obstacles are still out there that hurt recruitment, such as the annual reappointment process.
- Talk about some of the good things going on at Village Board meetings in Trustee/Staff comments

## Other – Staff Retreat, continued

Several new goals/issues were identified at a recent Department Head Staff retreat at the Convention Center

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- Improve monthly reports
- Improve communication within the organization and across departments



## Other – Strategic Plan

There are also several Strategic Plan goals listed to start this year

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- Develop comprehensive land use/building regulations:
  - In addition to doing a new Comprehensive Plan, we need to update some of the Legacy Plan and commercial/industrial codes to make them more business friendly
- Undertake a Village-wide business retention analysis/assessment survey
- Attract business with good paying jobs to Panduit HQ property
- Continue to integrate new Village Brand
- Explore additional users to the 911 system

## Board Priorities for 2018-19

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- Are there any major strategic items/budget priorities not on this list
- What should be the top priorities for this year





# Budget Preparation Schedule



2019 Fiscal Year

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***Monday, January 22, 2018 through Friday, February 2, 2018***

- Proposed budgeted reviewed by Village Manager and Finance Director and department heads if requested.

***Monday, February 12, 2018 through Friday, February 16, 2018***

- Proposed budgets distributed to Board Committees
- Committee reviews and feedback to be provided to Manager/Treasurer.

***Monday, February 26, 2018 through Friday, March 2, 2018***

- Budget Assistants complete final documents for all day budget session.

***Saturday, March 3<sup>rd</sup> or Tuesday, March 6, 2018 – Time 9:00 a.m. or TBD***

***TENTATIVE ALL DAY BUDGET REVIEW BY COMMITTEE OF THE WHOLE***





# Budget Preparation Schedule



2019 Fiscal Year

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## ***Sunday, March 25, 2018***

- Notice of public hearing on proposed fiscal year 2019 budget to be published in local newspaper.

## ***Monday, March 26, 2018***

- Proposed fiscal year 2019 budget available for public inspection at Village Clerk's Office and on the website.

## ***Tuesday, April 3, 2018***

- Public Hearing on proposed fiscal year 2018 budget and first reading of Ordinance.

## ***Tuesday, April 17, 2018***

- Adoption of Budget for 2019 Ordinance

# FY18 Capital Review

# Village of Tinley Park

## FYE18 Capital Improvement Program Summary



		FYE18	Expenditure	Encumbrance	Balance
01-15 Information Tech	Information Technology	348,997	86,209	0	262,788
01-17 Police	Police	759,325	520,520	51,740	187,065
01-19 Fire Suppression	Fire	4,297,878	34,590	0	4,263,288
01-20 Fire Prevention	Fire	83,400	22,124	0	61,276
01-21 EMA	Emergency Mgmt Agency	88,900	35,624	0	53,276
01-23 Personnel	Human Resources	1,000	0	0	1,000
01-23 Streets	Public Works	742,781	168,481	0	574,300
01-24 Electrical	Public Works	200,000	11,336	4,800	183,864
01-25 Municipal Bldgs	Public Works	2,294,477	449,664	224,368	1,620,445
01-33 Bldg Department	Public Works	169,650	39,106	0	130,544
01-35 Comm./Marketing	Communications & Mktg	8,046,057	61,519	0	7,984,538
01-70 Commuter Parking	Public Works	13,900	853	0	13,047
11-00 E911	Emergency Mgmt Agency	163,593	50,677	51,848	61,068
17-00 OPA TIF #1 Fund	Public Works	0	0	0	0
19-00 Main Street South TIF	Public Works	2,935,000	0	0	2,935,000
20-00 State Campus (MHC) TIF	Public Works	6,517,419	21,403	0	6,496,016
2017-00 OPA TIF #1 Fund	Public Works	150,000	0	0	150,000
60-00 Water/Sewer	Public Works	5,918,994	1,895,136	6,950	4,016,908
73-00 Train Station O&M	Public Works	214,645	25,049	0	189,596
Flood Control	Public Works	5,425,000	3,431,344	0	1,993,656
Integrated Initiatives	Village Manager	134,000	22,545	6,950	104,505
Other	Village Manager	276,500	1,380	0	275,120
Public Beautification	Public Works	1,416,655	256,916	0	1,159,739
Street Projects	Public Works	6,112,161	2,496,960	0	3,615,201
		<b>\$46,310,332</b>	<b>\$9,631,436</b>	<b>\$346,656</b>	<b>\$36,332,240</b>

# Village of Tinley Park

## FYE18 Capital Improvement Program Expenditures Summary



		FYE18	Expenditure	Encumbrance	Balance
<b>01-15 Information Tech</b>					
<b>Equipment</b>					
2017-01-15-00-01	XP Workstations Replacement	9,387	0	0	9,387
2017-01-15-00-01	Copier/Printer System (VH Resource)	11,890	0	0	11,890
2017-01-15-00-01	Color Copier/Printer System (VH Clerks)	9,500	0	0	9,500
2017-01-15-00-01	Copier Printer System (911)	13,333	0	0	13,333
2017-01-15-00-01	Copier Printer System (PD)	13,333	0	0	13,333
2017-01-15-00-01	Copier Printer System (PW)	13,333	0	0	13,333
2017-01-15-00-01	High Volume Printer (PD Records)	9,550	4,955	0	4,595
<b>Hardware</b>					
2017-01-15-00-00	Extend Village Wi-Fi Network (PD, PW, FD)	15,100	2,088	0	13,012
2017-01-15-00-00	Cashiering EMV Credit Card Upgrade	12,000	0	0	12,000
2017-01-15-00-00	Tyler Cashiering Equipment Upgrades	25,018	0	0	25,018
2017-01-15-00-00	Expand Virtual Server Environment	10,700	10,700	0	0
2018-01-15-00-00	Expand Virtual Server Environment	7,300	11,314	0	-4,014
2018-01-15-00-00	Evidence Server Upgrade (PD Beast)	5,000	0	0	5,000
2018-01-15-00-00	Convention Center CCTV Server	10,000	0	0	10,000
2018-01-15-00-01	Backup Storage Expansion	20,000	11,595	0	8,405
<b>Project</b>					
2017-01-15-00-00	Network Security Audit	20,000	8,349	0	11,651
2017-01-15-00-00	Citizen's Transparency Portal Installation	3,500	0	0	3,500
2017-01-15-00-00	311 Citizen Portal	10,710	0	0	10,710
2017-01-15-00-00	MNS/ENS System (CodeRed)	16,500	16,500	0	0
2017-01-15-00-01	Work Force Mobilization (MDM)	45,000	2,400	0	42,600
2017-01-15-00-01	Two-Factor Authorization for PD Laptops	10,500	0	0	10,500
2018-01-15-00-01	Text Archiving System	17,000	0	0	17,000
<b>Software</b>					
2017-01-15-00-00	Sharepoint Expansion	15,343	7,920	0	7,423
2018-01-15-00-01	Network Traffic Monitoring	25,000	10,388	0	14,612
		<b>\$348,997</b>	<b>\$86,209</b>	<b>\$0</b>	<b>\$262,788</b>

### 01-17 Police

#### Equipment

2017-01-17-00-00	Firing Range Equipment	16,100	0	0	16,100
2017-01-17-00-01	School Zone Warning Devices 167th / 80th	15,000	0	0	15,000
2018-01-17-00-00	10 Panasonic in-car cameras (new patrol cars)	69,950	67,780	2,150	20
2018-01-17-00-01	10 Tasers	11,000	0	0	11,000
2018-01-17-00-01	Portable Radio Program	13,000	9,060	0	3,940
2018-01-17-00-01	Digital SLR Cameras (4), evidence	5,000	4,096	0	904
2018-01-17-00-01	Active Shooter Kits (9), supervisors	3,250	0	0	3,250
2018-01-17-00-01	Floor Mats for Defensive Tactics training	2,950	2,808	0	142
2018-01-17-00-01	Handheld Narcotics ID System	22,500	0	0	22,500
2018-01-17-00-01	Staffing Study	25,000	2,400	0	22,600
2018-01-17-00-01	Additional Camera Post 2, Theater	4,200	3,250	0	950
2018-01-17-00-01	Surveillance Cameras at PD (9)	15,500	15,449	0	51

#### Facilities

2017-01-17-00-02	Carpeting (Final Phase)	15,000	15,000	0	0
2017-01-17-00-02	Security Fencing	60,000	0	0	60,000
2018-01-17-00-02	Impound Lot Fencing	14,400	0	0	14,400

Project Number: Initial Year Budgeted - Fund-Division - Not Used - Sequential Number

\* Denotes grant reimbursement

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		<b>FYE18</b>	<b>Expenditure</b>	<b>Encumbrance</b>	<b>Balance</b>
<b>Rolling Stock</b>					
2018-01-17-00-00	9 Ford SUV Police Interceptors (Rolling)	279,000	376,114	0	-97,114
2018-01-17-00-00	Emergency lighting and electronics for Interceptors	116,325	16,406	0	99,919
2018-01-17-00-00	Decals, lettering for Interceptors	6,300	5,980	0	320
2018-01-17-00-00	1 Unmarked Investigator Vehicle	21,000	0	21,090	-90
2018-01-17-00-00	Emergency lighting and electronics for Investigator Vehicle	5,425	1,237	0	4,188
2018-01-17-00-00	1 Unmarked Traffic Safety/ Patrol SUV	30,000	0	28,500	1,500
2018-01-17-00-00	Emergency lighting and electronics for Traffic Safety/Patrol SUV	8,425	940	0	7,485
		<b>\$759,325</b>	<b>\$520,520</b>	<b>\$51,740</b>	<b>\$187,065</b>

## 01-19 Fire Suppression

### Equipment

2018-01-19-00-00	SCBA Air Compressor At Training Tower	50,000	0	0	50,000
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### Facilities

2017-01-19-00-00	Fire Station Remodel/Expansion	2,699,678	0	0	2,699,678
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### Rolling Stock

2018-01-19-00-00	Aerial Ladder Truck #0023	1,500,000			
2018-01-19-00-00	Service Pickup #0249 - 31 points	48,200	34,590	0	13,610
		<b>\$4,297,878</b>	<b>\$34,590</b>	<b>\$0</b>	<b>\$4,263,288</b>

## 01-20 Fire Prevention

### Rolling Stock

2017-01-19-00-00	Ford Transit Vehicle to Replace Investigations #222	60,800	0	0	60,800
2017-01-19-00-00	Ford Escape - 39 points	22,600	22,124	0	476
		<b>\$83,400</b>	<b>\$22,124</b>	<b>\$0</b>	<b>\$61,276</b>

## 01-21 EMA

### Equipment

2017-01-21-00-00	Emergency Warning Sirens (2)	52,900	0	0	52,900
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### Rolling Stock

2017-01-21-00-00	SUV (#676)	36,000	35,624	0	376
		<b>\$88,900</b>	<b>\$35,624</b>	<b>\$0</b>	<b>\$53,276</b>

## 01-23 Personnel

### Equipment

Computer	1,000	0	0	1,000
	<b>\$1,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000</b>

## 01-23 Streets

### Equipment

2017-01-23-00-00	Calcium Chloride Tank	6,670	2,979	0	3,691
2017-01-23-00-00	Sign & Sign Material/Sign Machine Upgrades	80,950	0	0	80,950
2017-01-23-00-00	Ipad for field maps integration with Work Order System	11,040	2,265	0	8,775
2017-01-23-00-01	Mudjacking Machine	11,000	11,269	0	-269
2017-01-23-00-01	Striping Street Marking Machine	36,593	33,850	0	2,743
2017-01-23-00-01	Anti-Icing Liquid Storage Tanks and Containment Area	23,400	0	0	23,400
2017-01-23-00-01	Anti-Icing Equipment	41,000	116	0	40,884

### Rolling Stock

2017-01-23-00-00	Vehicle Plow Truck (#6)	177,700	0	0	177,700
2017-01-23-00-00	Stumper (#114)	55,000	50,612	0	4,388
2017-01-23-00-00	Trailer (#100)	6,000	0	0	6,000
2017-01-23-00-00	Trailer (#103)	6,000	0	0	6,000
2017-01-23-00-01	SUV (#53)	35,525	32,137	0	3,388
2017-01-23-00-01	Pickup F150 XL Truck	28,700	28,637	0	63

	FYE18	Expenditure	Encumbrance	Balance
<b>Software</b>				
2017-01-23-00-00 Work Order Enhancements	153,203	5,859	0	147,344
2017-01-23-00-00 Work Order System Upgrade	70,000	757	0	69,243
	<b>\$742,781</b>	<b>\$168,481</b>	<b>\$0</b>	<b>\$574,300</b>
<b>01-24 Electrical</b>				
<b>Facilities</b>				
2017-01-24-00-00 LED Installation Phase 2, Street Lights	200,000	11,336	4,800	183,864
	<b>\$200,000</b>	<b>\$11,336</b>	<b>\$4,800</b>	<b>\$183,864</b>
<b>01-25 Municipal Bldgs</b>				
<b>Administrative</b>				
2017-01-25-00-03 Public Safety Server Room - IT Design Study, CO	20,000	0	0	20,000
<b>Equipment</b>				
2017-01-25-00-00 Cameras - Various Locations	190,255	94,912	0	95,343
2017-01-25-00-00 Backflow Devices in all Facilities	34,440	15,748	0	18,692
2017-01-25-00-00 Mechanic's Lift	35,255	27,519	0	7,736
2017-01-25-00-01 Ipads with Air Cards	6,300	0	0	6,300
2017-01-25-00-03 Firing Range Target System	85,000	89,418	0	-4,418
<b>Facilities</b>				
2017-01-25-00-00 Reserve for Resurface of Fire Training Tower Lot	648,000	0	0	648,000
2017-01-25-00-00 Park Lot Repairs Training Tower Repairs	50,000	0	0	50,000
2017-01-25-00-00 Parking Lot Repairs, Municipal Lots - Fire Stations	142,780	12,181	0	130,599
2017-01-25-00-00 Roof Replacement/Maintenance/Various Locations	25,465	8,570	0	16,895
2017-01-25-00-01 Retaining Brick Walls PD/Village Hall	9,216	0	0	9,216
2017-01-25-00-01 Village Hall Lighting Replacement	29,150	0	0	29,150
2017-01-25-00-01 Village Hall Council Chambers - Add'l Retrofit HD Cameras	24,000	0	0	24,000
2017-01-25-00-01 Village Hall Sidewalk Replacement	17,640	0	0	17,640
2017-01-25-00-02 Fire Station 3 - Roof repairs	13,050	2,420	0	10,630
2017-01-25-00-02 Fire Station 1 - Roof Top HVAC	32,810	19,937	0	12,873
2017-01-25-00-02 Gates replaced at PW Garage Yard	7,040	7,000	0	40
2017-01-25-00-02 PW Annex Furniture	8,950	6,881	0	2,069
2017-01-25-00-02 PW Annex Carpeting	11,642	10,995	0	647
2017-01-25-00-02 PW Annex Remodel	9,900	7,724	0	2,176
2017-01-25-00-02 Public Safety Building HVAC Controls	154,520	55,836	0	98,684
2017-01-25-00-02 Ejector Pump @ Public Safety Building	16,500	16,500	0	0
2017-01-25-00-02 Ejector Pump @ Public Safety Building, Additional	15,000	7,552	0	7,448
2017-01-25-00-03 Police Department Rooftop (2) HVAC Units	307,240	0	224,368	82,872
2017-01-25-00-03 Police Department Parking Lot Lights	63,800	0	0	63,800
2017-01-25-00-03 EMA Garage, Phase II, Drywall & Fire tape	37,920	0	0	37,920
2017-01-25-00-03 EMA Garage, Fire Panel	7,170	0	0	7,170
2017-01-25-00-03 Public Safety -Architectural & Engineering, Ph 1 of 6	86,978	0	0	86,978
<b>Rolling Stock</b>				
2017-01-25-00-00 Vehicle Ford F150	29,500	27,182	0	2,318
<b>Software</b>				
2017-01-25-00-01 Microsoft Project Software Update with Added Licenses	11,000	2,904	0	8,096
2017-01-25-00-01 Tracking Software for Inventory Management	5,850	0	0	5,850
<b>Technology Project</b>				
2017-01-25-00-00 Phone/Voicemail System (PBX) Upgrade Plan	30,000	16,715	0	13,285
2017-01-25-00-01 Phone/Voicemail System (PBX) Upgrade Plan	20,000	0	0	20,000
2017-01-25-00-01 Mechanic's Scan Tool Upgrade	8,565	5,720	0	2,845
2017-01-25-00-01 Village Hall-Kallsen Center-Audio Visual Equipment	40,000	0	0	40,000
2017-01-25-00-02 Lock Up Safety Upgrade	59,541	13,950	0	45,591
	<b>\$2,294,477</b>	<b>\$449,664</b>	<b>\$224,368</b>	<b>\$1,620,445</b>

Project Number: Initial Year Budgeted - Fund-Division - Not Used - Sequential Number

\* Denotes grant reimbursement

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		FYE18	Expenditure	Encumbrance	Balance
<b>01-33 Bldg Department</b>					
<b>Equipment</b>					
2017-01-33-00-00	Tablet for Health Inspector	650	0	0	650
<b>Vehicle Stock</b>					
2017-01-33-00-00	Ford Escape, Pool Vehicle #722	22,000	19,553	0	2,447
2017-01-33-00-00	Ford Escape, Pool Vehicle #79	22,000	19,553	0	2,447
<b>Software</b>					
2017-01-33-00-00	Permitting Software	125,000	0	0	125,000
		<b>\$169,650</b>	<b>\$39,106</b>	<b>\$0</b>	<b>\$130,544</b>
<b>01-35 Comm./Marketing</b>					
<b>Administrative</b>					
2017-01-24-00-00	Downtown Plaza Expansion	7,546,057	0	0	7,546,057
2017-01-24-00-00	Wayfinding Program, consulting only	100,000	0	0	100,000
2018-01-24-00-00	Downtown Master Development Plan	90,000	26,870	0	63,130
2018-01-24-00-00	Engineering Infrastructure Master Plan	150,000	0	0	150,000
2018-01-24-00-00	Business, Programming, and Management Action Plan	85,000	0	0	85,000
2018-01-24-00-00	Street Amenities, speakers, pianos on parade, etc.	25,000	1,757	0	23,243
2018-01-24-00-00	Branding Project Manager	50,000	32,892	0	17,108
		<b>\$8,046,057</b>	<b>\$61,519</b>	<b>\$0</b>	<b>\$7,984,538</b>
<b>01-70 Commuter Parking</b>					
<b>Facilities</b>					
2017-01-70-00-00	80th Ave - Rebuild (Final) Honor Box Shelter	8,400	853	0	7,547
<b>Infrastructure</b>					
2017-01-70-00-00	Reevaluation of 5 Year Maintenance Program	5,500	0	0	5,500
		<b>\$13,900</b>	<b>\$853</b>	<b>\$0</b>	<b>\$13,047</b>
<b>1-00 E911</b>					
<b>Administrative</b>					
2017-01-XX-00-00	911 Consolidation Preparation	10,000	0	0	10,000
2017-01-XX-00-00	911 PSAP mandatory redundant back up at Police Dept.	125,443	50,677	51,848	22,918
<b>Equipment</b>					
2017-01-XX-00-00	1 Dell Laptop, semi rugged, for emergency	2,825	0	0	2,825
2017-01-XX-00-00	1 Dell Laptop, semi rugged, for events	2,825	0	0	2,825
<b>Software</b>					
2017-01-XX-00-00	EMD Software	22,500	0	0	22,500
		<b>\$163,593</b>	<b>\$50,677</b>	<b>\$51,848</b>	<b>\$61,068</b>
<b>17-00 OPA TIF #1 Fund</b>					
<b>Administrative</b>					
2017-17-XX-00-00	Convention Center Upgrades	665,486	0	0	665,486
2017-17-XX-00-00	Anticipated Grant for Upgrades	-665,486	0	0	-665,486
		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>19-00 Main Street South TIF</b>					
<b>Administrative</b>					
2017-18-XX-00-00	South Street Upgrades, Portions 67th & 174th St	2,500,000	0	0	2,500,000
2017-18-XX-00-00	Land Acquisitions - North Street	435,000	0	0	435,000
		<b>\$2,935,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,935,000</b>
<b>20-00 State Campus (MHC) TIF</b>					
<b>Administrative</b>					
2017-30-00-00-00	Land Acquisition, 280 Acres Mental Health Center	4,180,000	0	0	4,180,000

Project Number: Initial Year Budgeted - Fund-Division - Not Used - Sequential Number

\* Denotes grant reimbursement

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		FYE18	Expenditure	Encumbrance	Balance
2017-30-00-00-00	Partial Demo & Environmental Cleanup MHC	2,000,000	0	0	2,000,000
2017-33-00-00-00	Master Planning Services Mental Health Center	337,419	21,403	0	316,016
		<b>\$6,517,419</b>	<b>\$21,403</b>	<b>\$0</b>	<b>\$6,496,016</b>

### 17-00 OPA TIF #1 Fund

#### Administrative

2017-17-XX-00-00	Convention Center Entry Water Feature	150,000	0	0	150,000
		<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>

### 60-00 Water/Sewer

#### Equipment

2017-60-00-00-00	Install Cameras at Posts 1, 2 & 11	39,766	0	0	39,766
2017-60-00-00-00	SCADA Radio Improvements	27,000	0	0	27,000
2017-60-00-00-01	8 iPads for Cartograph Integration	8,400	0	0	8,400

#### Projects

2017-60-00-00-00	Water Meter Replacements	500,000	202,293	0	297,707
2017-60-00-00-00	167th St. Pump House (Post 1) East Tank Coating	842,428	783,798	0	58,630
2017-60-00-00-00	Lining of 24" Water Main 167th St, OPA to Manchester	750,000	11,391	0	738,609
2017-60-00-00-01	SSES Add'l Funds-Bremontowne (Phase 1 of 3)	400,000	15,360	0	384,640
2017-60-00-00-01	Post 4 & 5 Lift Station Improvements	250,000	1,885	0	248,115
2017-60-00-00-01	Sensus iPERL Meters & Radios	1,372,000	436,585	0	935,415
2017-60-00-00-01	Water Meter Installation Contractor	618,000	382,476	0	235,524
2017-60-00-00-01	Post 2 Tank Exterior Coating 183rd St. - Both Tanks	500,000	0	0	500,000
2017-60-00-00-02	Post 1 Variable Frequency Drive 4	30,000	0	0	30,000
2017-60-00-00-02	Post 1 Electrical Main Power Feed Switchgear	300,000	9,319	0	290,681

#### Rolling Stock

2017-60-00-00-01	Van (Unit #28) - 33 points	25,000	0	0	25,000
2017-60-00-00-01	Van (Unit #88) - 32 points	25,000	0	0	25,000
2017-60-00-00-01	Van (Unit #20) - 29 points	25,000	0	0	25,000
2017-60-00-00-01	SUV (Unit 55) - 26 points	34,000	32,137	0	1,863

#### Technology Project

2017-60-00-00-00	Electronic Time Keeping/Attendance (Village Wide)	26,000	0	0	26,000
2017-60-00-00-00	Communication Infrastructure Master Plan FY16 Exp.	15,500	15,500	0	0
2017-60-00-00-00	Communication Infrastructure Master Plan FY18 Exp.	92,500	2,186	6,950	83,364
2017-60-00-00-00	Post 1 Tuck-Pointing	38,400	2,206	0	36,194
		<b>\$5,918,994</b>	<b>\$1,895,136</b>	<b>\$6,950</b>	<b>\$4,016,908</b>

### 73-00 Train Station O&M

#### Facilities

2017-73-00-00-00	Oak Park Avenue Freezer	5,400	0	0	5,400
2017-73-00-00-00	Oak Park Ave. Station Counter Tops Refinish	19,200	0	0	19,200
2017-73-00-00-00	Oak Park Ave. Station Door Replacement	57,375	14,420	0	42,955
2017-73-00-00-00	Oak Park Ave. Station Door Replacement, additional	15,000	0	0	15,000
2017-73-00-00-00	Oak Park Ave Station HVAC Chiller	107,800	0	0	107,800
2017-73-00-00-00	Oak Park Ave Station Outdoor Furniture	9,870	10,629	0	-759
		<b>\$214,645</b>	<b>\$25,049</b>	<b>\$0</b>	<b>\$189,596</b>

### Flood Control

#### Flood Control Project

2017-XX-XX-00-00	Offsite Detention Pond - 175th & Ridgeland Construction	3,495,000	3,294,694	0	200,306
2017-XX-XX-00-00	Parkside Drainage--Storm Sewer Retainage	33,000	1,269	0	31,731
2017-XX-XX-00-00	Offsite Detention Pond - 175th & Ridgeland, Engineering	200,000	134,661	0	65,339
2017-XX-XX-00-00	Field Tile Study	100,000	720	0	99,280
2017-XX-XX-00-00	Offsite Detention Pond - 175th & Ridgeland, Construction	1,567,000	0	0	1,567,000
2017-XX-XX-00-00	Offsite Detention Pond - 175th & Ridgeland, Engineering	30,000	0	0	30,000

Project Number: Initial Year Budgeted - Fund-Division - Not Used - Sequential Number

\* Denotes grant reimbursement

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		FYE18	Expenditure	Encumbrance	Balance
2019-	Freedom Pond-Additional Landscape Amenities	0			
		\$5,425,000	\$3,431,344	\$0	\$1,993,656

## Integrated Initiatives

### Technology Project

2017-XX-XX-00-00	Communication Infrastructure Master Plan FY18 Exp.	185,000	0	0	185,000
2017-XX-XX-00-00	Less 50% from Water and Sewer Fund FY18	-92,500	0	0	-92,500
2017-XX-XX-00-00	Communication Infrastructure Master Plan FY17 Exp.	31,000	17,687	6,950	6,363
2017-XX-XX-00-00	Less 50% from Water and Sewer Fund FY16	-15,500	0	0	-15,500
2017-XX-XX-00-00	Electronic Time Keeping/Attendance (Village Wide)	77,000	4,858	0	72,142
2017-XX-XX-00-00	Less 33% from Library	-25,000	0	0	-25,000
2017-XX-XX-00-00	Less Carryover from Water and Sewer Fund	-26,000	0	0	-26,000
		\$134,000	\$22,545	\$6,950	\$104,505

## Other

### Administrative

2017-XX-XX-00-00	ROW Acquisition - 7601 191st St - Anagnos	84,000	0	0	84,000
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### Facilities

2017-XX-XX-00-00	Bormet Park Tot Lot Equipment Replacement	100,000	0	0	100,000
2017-XX-XX-00-00	First Responder Plaza Memorial	82,500	0	0	82,500
2017-XX-XX-00-00	Train Engine Restoration	10,000	1,380	0	8,620
		\$276,500	\$1,380	\$0	\$275,120

## Public Beautification

### Landscaping

2017-XX-00-00-03	Tree Replacement Program (EAB) - Wrap-up	860,000	247,381	0	612,619
2017-XX-00-00-03	Tree Replacement Program (EAB) - Final Retainage	200,000	8,215	0	191,785
2017-XX-00-00-04	Harlem Avenue Median Landscape Replacements	156,655	0	0	156,655
2017-XX-00-00-04	Sprinklers - Harlem Avenue Non Irrigated Medians	200,000	1,320	0	198,680
		\$1,416,655	\$256,916	\$0	\$1,159,739

## Street Projects

### Infrastructure

2017-05-00-00-00	PMP Program Street Resurfacing	1,400,000	1,400,000	0	0
2017-05-00-00-00	PMP Program Street Resurfacing Engineering	100,000	100,000	0	0
2017-06-00-00-00	PMP Program Street Resurfacing	1,650,000	689,586	0	960,414
2017-06-00-00-00	PMP Program Street Resurfacing Engineering	217,000	43,895	0	173,105
2017-30-00-00-00	Bannes Bridge Preliminary Engineering	5,640	5,788	0	-148
2017-30-00-00-00	Bannes Bridge Construction Engineering	10,000	4,208	0	5,792
2017-30-00-00-00	Bannes Pedestrian Bridge - Construction	220,000	0	0	220,000
2017-30-00-00-00	Bannes Bridge Anticipated IDOT reimbursement 100%	-260,000	0	0	-260,000
2017-30-00-00-00	191st Street Extension Construction Engineering	200,000	79,119	0	120,881
2017-30-00-00-00	191st St Anticipated CMAQ/IDOT reimb of 80% engineering	-160,000	0	0	-160,000
2017-30-00-00-01	191st Street Extension	96,000	0	0	96,000
2017-30-00-00-01	80th Ave Intersection at 191st Street-Phase II Eng	300,000	0	0	300,000
2017-30-00-00-01	80th Ave Anticipated IDOT reimbursement of 80%	-240,000	0	0	-240,000
2017-30-00-00-01	Oak Park Ave Reconstruction Phase II Engineering	75,000	12,111	0	62,889
2017-30-00-00-01	Oak Park Ave Anticipated IDOT reimbursement of 80%	-60,000	0	0	-60,000
2017-30-00-00-02	Sidewalk Gap-175th Street Ridgeland to Tinley Park HS (south side)	106,414	14,816	0	91,598
2017-30-00-00-02	Sidewalk Gap-Oak Park Avenue - 171st to 167th (east side)	359,713	0	0	359,713
2017-30-00-00-02	Sidewalk Gap-Harlem Ave-170th Place to Sandy Lane (west side)	18,731	0	0	18,731
2017-30-00-00-02	Sidewalk Gap-Harlem Ave-170th St to Hanover Place (east side)	36,500	0	0	36,500
2017-30-00-00-02	Sidewalk Gap-Harlem Ave-Hanover Place to 168th St (east side)	31,500	0	0	31,500
2017-30-00-00-02	Sidewalk Gap-Harlem Ave-168th St to 167th St (west side)	21,000	0	0	21,000
2017-30-00-00-03	Sidewalk Gap-Bremetowne Dr at Village Hall (west side)	34,863	0	0	34,863
2017-30-00-00-03	171st & Oak Park Avenue Repairs	135,000	0	0	135,000

Project Number: Initial Year Budgeted - Fund-Division - Not Used - Sequential Number

\* Denotes grant reimbursement

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		<b>FYE18</b>	<b>Expenditure</b>	<b>Encumbrance</b>	<b>Balance</b>
2017-30-00-00-03	171st & Oak Park Avenue Repairs	65,000	0	0	65,000
2017-30-00-00-03	191st St Exten. Construction - 20% share due IDOT	650,000	0	0	650,000
2017-30-00-00-03	191st St Anticipated CMAQ/IDOT Max ROW Reim	-103,600	0	0	-103,600
2017-33-00-00-01	84th Ave Resurfacing Phase I/II 159th to 171st , Eng	87,000	56,550	0	30,450
17-33-00-00-01	84th Ave Resurfacing Construction	1,200,000	0	0	1,200,000
2017-33-00-00-01	84th Ave Resurfacing Construction - 80% SSMMA Reimb	-1,000,000	0	0	-1,000,000
2017-33-00-00-01	84th Ave Resurfacing Construction Engineering	87,000	0	0	87,000
2017-33-00-00-01	84th Ave Resurfacing Construction Eng Reim SSMMA	-69,000	0	0	-69,000
2017-33-00-00-02	84th Ave Resurfacing Construction-Possible CCDoTH Reimb	-200,000	0	0	-200,000
2017-33-00-00-02	175th Street/Ridgeland to OPA, Part A/B Engineering	482,562	69,582	0	412,980
2017-33-00-00-02	175th Street/Ridgeland to OPA, Part A/B CCDoTH Reimb	-482,562	0	0	-482,562
2017-33-00-00-03	Bike Path Extensions -179th Street; 163rd Street	1,098,400	21,305	0	1,077,095
		<b>\$6,112,161</b>	<b>\$2,496,960</b>	<b>\$0</b>	<b>\$3,615,201</b>
		<b>\$46,310,332</b>	<b>\$9,631,436</b>	<b>\$346,656</b>	<b>\$36,332,240</b>

# 5 Year Capital Review

## Village of Tinley Park

## Major Road Projects for Budget Purposes

As of December 3, 2017

	Project Description	Budget Placeholder	Comments
1	PMP- Resurfacing, Patching and Striping	\$ 4,000,000.00	
2	FY 2019 Crack sealing	\$ 185,000.00	
3	Parking Lots—FY 2018 Carryover	\$ 250,000.00	Carryover
4	Parking Lots—FY 2019	\$ 450,000.00	
5	FY2019 Concrete Flatwork Program	\$ 150,000.00	Year 3/3 for renewal of maintenance contract
6	Sidewalk Gapping- Oak Park Avenue	\$ 360,000.00	\$210,000 would be a carryover, \$150,000 would be new
7	Sidewalk Gapping- Harlem Avenue carryover	\$ 230,000.00	Carryover. Still could spend in FY2018 pending PW decision
8	191 <sup>st</sup> Street- Harlem to OPA- construction	\$ 660,000.00	Village's 20% share for construction due to IDOT,
9	191 <sup>st</sup> Street- Harlem to OPA-construction engineering	\$ 200,000.00	20% Village share is \$40,000, rest is SSMMA funding 80/20 split
10	191 <sup>st</sup> Street & 80th Avenue Intersection Improvement- Design Engineering	\$ 300,000.00	20% Village share is \$90,000, rest is SSMMA funding 70/30 split
11	Oak Park Avenue 159th Street to 167th Street	\$ 2,200,000.00	30% Village share is \$660,000 rest is SSMMA funding 70/30 split
12	84 <sup>th</sup> Avenue 159th Street to 171st Street	\$ 820,000.00	20% Village share is \$164,000, rest is SSMMA funding 80/20 split
13	Phase 2 Storm sewer Freedom Pond—Construction & Construction Engineering	\$ 1,500,000.00	Carryover. Landscaping, amenities and retention. This number will be refined at end of year after one more pay request from Dyer before
13	Freedom Pond—Additional Landcape amenities	\$ 175,000.00	Estimate by SDG. Village rejected Phasse II (benches, overlook, etc.) until funding source could be identified.
14	175 <sup>th</sup> street, Ridgeland, Oak Forrest Avenue—Design Engineering	\$ 275,000.00	Carryover
15	Recreational Path—Existing ComEd Path Maintenance and Rehabilitation- 179th Street to 159th Street	\$ 250,000.00	Expecting a \$192,000 grant
16	Recreational Path—Extension 179th Street South to Park District Dog Park	\$ 400,000.00	
17	Frankfort La Porte Roadway Expansion	\$ 900,000.00	\$550,000 roadway gap, \$350,000 bike path
18	Will County 80 <sup>th</sup> Avenue Bridge beautification and multi use pathway system	TBD	Phase 2 design underway shortly by Will County- Village upgrade costs still awhile away. Estimated Village cost share dependent upon final choices

# Village of Tinley Park

## Five Year Capital Improvement Program Summary



	FYE18	FYE19	FYE20	FYE21	FYE22	FYE23
01-13 Village Clerk	0	41,000	37,000	16,000	16,000	16,000
01-15 Information Tech	348,997	876,300	872,900	858,200	874,300	852,600
01-17 Police	759,325	795,300	3,053,100	3,586,400	538,400	515,900
01-19 Fire Suppression	4,297,878	4,873,800	7,458,500	1,506,000	781,000	11,500
01-20 Fire Prevention	83,400	80,000	61,000	0	65,000	30,000
01-21 EMA	88,900	274,000	159,200	125,000	51,500	92,500
01-23 Personnel	1,000	0	0	0	0	0
01-23 Streets	742,781	9,776,050	4,894,550	5,408,212	6,195,588	5,588,276
01-24 Electrical	200,000	557,000	595,000	357,000	357,000	393,000
01-25 Municipal Bldgs	2,294,477	789,300	1,151,925	7,320,750	5,132,000	192,000
01-33 Bldg Department	169,650	0	0	0	0	0
01-33 Community Dev.	0	235,000	25,000	1,025,000	1,000,000	1,000,000
01-35 Comm./Marketing	8,046,057	950,000	290,000	315,000	290,000	25,000
01-70 Commuter Parking	13,900	0	110,000	47,000	814,200	285,000
11-00 E911	163,593	0	0	10,000	0	0
17-00 OPA TIF #1 Fund	0	500,000	0	0	0	0
19-00 Main Street South TIF	2,935,000	0	0	0	0	0
20-00 State Campus (MHC) TIF	6,517,419	0	0	0	0	0
2017-00 OPA TIF #1 Fund	150,000	0	0	0	0	0
42-00 Village Bus	0	0	0	0	0	110,000
60-00 Water/Sewer	5,918,994	3,648,000	3,159,000	2,374,000	1,699,000	1,952,000
73-00 Train Station O&M	214,645	65,000	40,000	100,000	45,000	30,000
Food Control	5,425,000	175,000	0	0	0	0
Integrated Initiatives	134,000	0	0	0	0	0
Other	276,500	0	0	0	0	0
Public Beautification	1,416,655	0	0	0	0	0
Street Projects	6,112,161	5,070,000	0	0	0	0
	<b>\$46,310,332</b>	<b>\$28,705,750</b>	<b>\$21,907,175</b>	<b>\$23,048,562</b>	<b>\$17,858,988</b>	<b>\$11,093,776</b>

# Village of Tinley Park

## Five Year Capital Improvement Program Detail



	FYE18	FYE19	FYE20	FYE21	FYE22	FYE23
<b>01-13 Village Clerk</b>						
2019-01-13-00-001 Postage Machine	0	0	21,000	0	0	0
2019-01-13-00-001 Records Retention	0	25,000	0	0	0	0
2019-01-13-00-002 Document Management	0	16,000	16,000	16,000	16,000	16,000
	<b>\$0</b>	<b>\$41,000</b>	<b>\$37,000</b>	<b>\$16,000</b>	<b>\$16,000</b>	<b>\$16,000</b>
<b>01-15 Information Tech</b>						
Communications Infrastructure Master Plan	0	310,000	310,000	250,000	250,000	250,000
2017-01-15-00-001 Extend Village Wi-Fi Network (PD, PW, FD)	15,100	0	0	0	0	0
2017-01-15-00-002 Cashiering EMV Credit Card Upgrade	12,000	0	0	0	0	0
2017-01-15-00-003 Tyler Cashiering Equipment Upgrades	25,018	0	0	0	0	0
2017-01-15-00-004 Expand Virtual Server Environment	10,700	0	0	0	0	0
2017-01-15-00-005 Sharepoint Expansion	15,343	0	0	0	0	0
2017-01-15-00-006 Network Security Audit	20,000	0	0	0	0	0
2017-01-15-00-007 Citizen's Transparency Portal Installation	3,500	0	0	0	0	0
2017-01-15-00-008 311 Citizen Portal	10,710	0	0	0	0	0
2017-01-15-00-009 MNS/ENS System (CodeRed)	16,500	0	0	0	0	0
2017-01-15-00-010 Work Force Mobilization (MDM)	45,000	0	0	0	0	0
2017-01-15-00-011 Two-Factor Authorization for PD Laptops	10,500	0	0	0	0	0
2017-01-15-00-012 XP Workstations Replacement	9,387	0	0	0	0	0
2017-01-15-00-013 Copier/Printer System (VH Resource)	11,890	0	0	0	0	0
2017-01-15-00-014 Color Copier/Printer System (VH Clerks)	9,500	0	0	0	0	0
2017-01-15-00-015 Copier Printer System (911)	13,333	0	0	0	0	0
2017-01-15-00-016 Copier Printer System (PD)	13,333	0	0	0	0	0
2017-01-15-00-017 Copier Printer System (PW)	13,333	0	0	0	0	0
2017-01-15-00-018 High Volume Printer (PD Records)	9,550	0	0	0	0	0
2018-01-15-00-001 Departmental Copier/Scanner/Printer Replacem	0	39,800	36,900	42,000	48,500	40,000
2018-01-15-00-002 SharePoint Expansion	0	18,000	0	65,000	0	15,000
2018-01-15-00-003 Wireless Network Upgrades/Replacements	0	14,000	0	15,000	0	0
2018-01-15-00-004 Thin-Client Replacement/Upgrade Program	0	7,500	7,800	0	8,500	7,200
2018-01-15-00-005 Citrix Server Replacement/Upgrades	0	21,500	0	28,000	0	23,000
2018-01-15-00-006 Expand Virtual Server Environment	7,300	0	0	0	0	0
2018-01-15-00-007 Evidence Server Upgrade (PD Beast)	5,000	0	0	0	0	0
2018-01-15-00-008 Virtual Server Environment Enhancements	0	35,500	38,000	40,000	42,500	45,000
2018-01-15-00-009 Convention Center CCTV Server	10,000	0	0	0	0	0
2018-01-15-00-010 Storage Virtualization	0	60,000	72,000	103,200	0	0
2018-01-15-00-011 Backup Storage Expansion	20,000	0	0	0	0	0
2018-01-15-00-012 Workforce Mobilization	0	40,000	40,000	40,000	0	40,000
2018-01-15-00-013 OS Upgrading - Servers/Workstations	0	120,000	0	0	124,000	0
2018-01-15-00-014 VOIP Implementation	0	210,000	0	120,000	185,000	380,000
2018-01-15-00-015 Network Traffic Monitoring	25,000	0	0	0	0	0
2018-01-15-00-016 Text Archiving System	17,000	0	0	0	0	0
2020-01-15-00-001 Departmental High-Volume Printer Replacem	0	0	11,200	0	12,800	10,400
2020-01-15-00-002 Tyler Servers Rplcmnt/Upgrades (E-Comm/Cshr	0	0	14,000	0	0	22,000
2020-01-15-00-003 Fiber Ring Completion/Expansion/Upgrades	0	0	225,000	155,000	98,000	0
2020-01-15-00-004 Village Wide Message Boards	0	0	29,000	0	33,000	20,000
2020-01-15-00-005 Office Suite Upgrades	0	0	42,500	0	48,000	0
2020-01-15-00-006 UPS Replacement/Upgrades (VH/PS/PD)	0	0	46,500	0	0	0
2022-01-15-00-001 IT Service Vehicle	0	0	0	0	24,000	0
	<b>\$348,997</b>	<b>\$876,300</b>	<b>\$872,900</b>	<b>\$858,200</b>	<b>\$874,300</b>	<b>\$852,600</b>
<b>01-17 Police</b>						
Smart Trailer	0	0	0	0	0	0

\*\*Request for subsequent fiscal years have not been reviewed by Manager, Committees or Board and no approval is assumed.  
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	FYE18	FYE19	FYE20	FYE21	FYE22	FYE23
Riot Shields	0	0	0	0	0	0
Accident Investigation Equipment	0	0	0	0	0	0
Paper Shredder	0	0	0	0	0	0
AED's	0	0	0	0	0	0
Video Camera	0	0	0	0	0	0
CCTV System	0	0	0	0	0	0
Laser Printer	0	0	0	0	0	0
Carpeting	0	0	0	0	0	0
All Terrain Vehicle	0	0	0	0	0	0
Lock-Up Upgrade	0	0	0	0	0	0
2017-01-17-00-009 Firing Range Equipment	16,100	0	0	0	0	0
2017-01-17-00-014 School Zone Warning Devices 167th / 80th	15,000	0	0	0	0	0
2017-01-17-00-020 Carpeting (Final Phase)	15,000	0	0	0	0	0
2017-01-17-00-021 Security Fencing	60,000	0	0	0	0	0
2018 Patrol Car Video Program (\$7000 ea)	0	70,000	77,000	63,000	56,000	56,000
2018 Security Gates	0	60,000	0	0	0	0
2018 Replace Workout Room Flooring	0	21,000	0	0	0	0
2018 Workout Room Equipment	0	15,000	0	0	0	15,000
2018 Tasers (10/yr)	0	11,500	11,500	11,500	11,500	11,500
2018 Security Bollards in front of the PD Facility	0	7,500	0	0	0	0
2018 Radar Units	0	16,000	17,600	12,800	12,800	12,800
2018 Records counter Remodel, drawings	0	10,000	0	0	0	0
2018 Animal Control Vehicle	0	50,000	0	0	0	0
2018 Paint	0	41,000	0	12,500	12,500	0
2018 Portable Radio Program	0	12,000	12,000	12,000	12,000	12,000
2018 Sally Port Expansion, drawings	0	25,000	0	0	0	0
2018 Patrol Vehicles (10, 10, 8, 8, 8)	0	420,000	420,000	336,000	336,000	336,000
2018 Admin Vehicle (Chief)	0	36,300	0	0	0	0
2018-01-17-00-001 9 Ford SUV Police Interceptors (Rolling)	279,000	0	0	0	0	0
2018-01-17-00-002 Emergency lighting and electronics for Intercept	116,325	0	0	0	0	0
2018-01-17-00-003 Decals, lettering for Interceptors	6,300	0	0	0	0	0
2018-01-17-00-004 1 Unmarked Investigator Vehicle	21,000	0	0	0	0	0
2018-01-17-00-005 Emergency lighting and electronics for Investiga	5,425	0	0	0	0	0
2018-01-17-00-006 1 Unmarked Traffic Safety/ Patrol SUV	30,000	0	0	0	0	0
2018-01-17-00-007 Emergency lighting and electronics for Traffic Sa	8,425	0	0	0	0	0
2018-01-17-00-008 10 Panasonic in-car cameras (new patrol cars)	69,950	0	0	0	0	0
2018-01-17-00-010 10 Tasers	11,000	0	0	0	0	0
2018-01-17-00-011 Portable Radio Program	13,000	0	0	0	0	0
2018-01-17-00-012 Digital SLR Cameras (4), evidence	5,000	0	0	0	0	0
2018-01-17-00-013 Active Shooter Kits (9), supervisors	3,250	0	0	0	0	0
2018-01-17-00-015 Floor Mats for Defensive Tactics training	2,950	0	0	0	0	0
2018-01-17-00-016 Handheld Narcotics ID System	22,500	0	0	0	0	0
2018-01-17-00-017 Staffing Study	25,000	0	0	0	0	0
2018-01-17-00-018 Additional Camera Post 2, Theater	4,200	0	0	0	0	0
2018-01-17-00-019 Surveillance Cameras at PD (9)	15,500	0	0	0	0	0
2018-01-17-00-022 Impound Lot Fencing	14,400	0	0	0	0	0
2020 Digital Cameras for Evidence	0	0	5,000	0	5,000	0
2020 Gun Range Bldg, per Strategic Plan	0	0	2,000,000	3,000,000	0	0
2020 Computer Replacement	0	0	10,000	0	0	0
2020 Gun Range Land, per Strategic Plan	0	0	500,000	0	0	0
2021 Unmarked Vehicle	0	0	0	72,600	72,600	72,600
2021 Paddy Wagon	0	0	0	66,000	0	0
2022 Air Duct Cleaning	0	0	0	0	20,000	0
	<b>\$759,325</b>	<b>\$795,300</b>	<b>\$3,053,100</b>	<b>\$3,586,400</b>	<b>\$538,400</b>	<b>\$515,900</b>
<b>01-19 Fire Suppression</b>						
2017-01-19-00-001 Fire Station Remodel/Expansion	2,699,678	0	0	0	0	0
2018-01-19-00-002 Aerial Ladder Truck #0023	1,500,000	0	0	0	0	0
2018-01-19-00-003 SCBA Air Compressor At Training Tower	50,000	0	0	0	0	0
2018-01-19-00-004 Service Pickup #0249 - 31 points	48,200	0	0	0	0	0
2019-01-19-00-001 Fire Station #2 Renovation	0	4,000,000	0	0	0	0

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	FYE18	FYE19	FYE20	FYE21	FYE22	FYE23
2019-01-19-00-002	Pick Up Replacement - #0250	0	50,000	0	0	0
2019-01-19-00-003	Vehicle Replacement - #0351	0	55,000	0	0	0
2019-01-19-00-004	Fire Engine #0020	0	650,000	0	0	0
2019-01-19-00-005	Fire Station #4 - Apparatus Bay Painting	0	14,000	0	0	0
19-01-19-00-006	Recliner Replacement - Fire Station #4	0	6,000	0	0	0
19-01-19-00-010	SCBA Masks Replacement	0	98,800	0	0	0
2020-01-19-00-001	Fire Station #3 Renovation	0	0	5,000,000	0	0
2020-01-19-00-002	Appliance Replacement - Fire Station #3	0	0	5,000	0	0
2020-01-19-00-003	Training Tower Land, per Strategic Plan	0	0	750,000	0	0
2020-01-19-00-004	Training Tower Bldg, per Strategic Plan	0	0	1,000,000	1,000,000	0
2020-01-19-00-005	Engine Replacement - #0022 **	0	0	700,000	0	0
2020-01-19-00-006	Recliner Replacement - Fire Station #2	0	0	3,500	0	0
2021-01-19-00-001	Recliner Replacement - Fire Station #1	0	0	0	5,000	0
2021-01-19-00-002	Trailer Replacement - #0555	0	0	0	6,000	0
2021-01-19-00-003	SCBA Air Packs Replacement	0	0	0	495,000	0
2022-01-19-00-001	Appliance Replacement - Fire Station #2	0	0	0	0	4,000
2022-01-19-00-001	Recliner Replacement - Fire Station #3	0	0	0	0	3,500
2022-01-19-00-002	Engine Replacement - #0021 **	0	0	0	0	700,000
2022-01-19-00-003	Fire Station #2 Living Quarters Carpet & Paint	0	0	0	0	8,000
2022-01-19-00-004	Gator Replacement - #0601	0	0	0	0	15,000
2022-01-19-00-005	Mattress Replacement-Fire Stations #1 & #4	0	0	0	0	7,000
2022-01-19-00-006	Vehicle Replacement - #0760	0	0	0	0	55,000
		<b>\$4,297,878</b>	<b>\$4,873,800</b>	<b>\$7,458,500</b>	<b>\$1,506,000</b>	<b>\$781,000</b>
						<b>\$11,500</b>
	<b>01-20 Fire Prevention</b>					
2017-01-19-00-001	Ford Transit Vehicle to Replace Investigations #	60,800	0	0	0	0
2017-01-19-00-002	Ford Escape - 39 points	22,600	0	0	0	0
2019-01-19-00-007	Replace 2007 Taurus (234)	0	30,000	0	0	0
2019-01-19-00-008	Electronic Message Board (Station #4)	0	25,000	0	0	0
2019-01-19-00-009	Fire Code Review, per Strategic Plan	0	25,000	0	0	0
2020-01-19-00-007	Printer/Copier	0	0	21,000	0	0
2020-01-19-00-008	Replace 2013 Explorer (232)	0	0	40,000	0	0
2022-01-19-00-007	Replace 2007 Investigation Van (222)	0	0	0	0	55,000
2022-01-19-00-008	Plotter/Planner/Copier	0	0	0	0	10,000
2023-01-19-00-003	Replace 2015 Escape (231)	0	0	0	0	30,000
		<b>\$83,400</b>	<b>\$80,000</b>	<b>\$61,000</b>	<b>\$0</b>	<b>\$65,000</b>
						<b>\$30,000</b>
	<b>01-21 EMA</b>					
	DISPATCH	0	0	0	0	0
2017-01-21-00-001	Emergency Warning Sirens (2)	52,900	0	0	0	0
2017-01-21-00-002	SUV (#676)	36,000	0	0	0	0
2018-01-21-00-003	Public Education Program	0	6,500	0	0	0
2019-01-21-00-001	911 Consolidation Expansion	0	100,000	50,000	50,000	50,000
2019-01-21-00-002	Lockers	0	0	0	0	0
2019-01-21-00-003	Emergency Equipment	0	2,500	0	2,500	1,500
2019-01-21-00-004	EOC	0	5,000	0	0	5,000
2019-01-21-00-005	EMA Garage Expansion	0	100,000	0	0	0
2019-01-21-00-006	Outdoor Warning Sirens	0	60,000	60,000	60,000	0
2020-01-21-00-001	Paper shredder	0	0	2,400	0	0
2020-01-21-00-002	Computer/laptop replacement	0	0	6,800	0	0
2020-01-21-00-003	Vehicles	0	0	40,000	0	35,000
2021-01-21-00-001	24/7 chairs	0	0	0	12,500	0
		<b>\$88,900</b>	<b>\$274,000</b>	<b>\$159,200</b>	<b>\$125,000</b>	<b>\$51,500</b>
						<b>\$92,500</b>
	<b>01-23 Personnel</b>					
	Computer	1,000	0	0	0	0
		<b>\$1,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>01-23 Streets</b>					
	Parkway Improvements	0	500,000	0	0	0
	Land Acquisition & Municipal Parking	0	1,500,000	0	0	0
2017-01-23-00-001	Calcium Chloride Tank	6,670	0	0	0	0
2017-01-23-00-002	Sign & Sign Material/Sign Machine Upgrades	80,950	0	0	0	0
2017-01-23-00-003	Work Order Enhancements	153,203	0	0	0	0

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		FYE18	FYE19	FYE20	FYE21	FYE22	FYE23
2017-01-23-00-004	Work Order System Upgrade	70,000	0	0	0	0	0
2017-01-23-00-005	Ipad for field maps integration with Work Order	11,040	0	0	0	0	0
2017-01-23-00-006	Vehicle Plow Truck (#6)	177,700	0	0	0	0	0
2017-01-23-00-007	Stumper (#114)	55,000	0	0	0	0	0
17-01-23-00-008	Trailer (#100)	6,000	0	0	0	0	0
2017-01-23-00-009	Trailer (#103)	6,000	0	0	0	0	0
2017-01-23-00-010	SUV (#53)	35,525	0	0	0	0	0
2017-01-23-00-011	Pickup F150 XL Truck	28,700	0	0	0	0	0
2017-01-23-00-012	Mudjacking Machine	11,000	0	0	0	0	0
2017-01-23-00-013	Striping Street Marking Machine	36,593	0	0	0	0	0
2017-01-23-00-014	Anti-Icing Liquid Storage Tanks and Containmen	23,400	0	0	0	0	0
2017-01-23-00-015	Anti-Icing Equipment	41,000	0	0	0	0	0
2019-01-23-00-001	Fairfield Glen	0	8,000	8,000	8,000	8,000	8,000
2019-01-23-00-002	Village Hall Wetlands	0	12,000	12,000	12,000	12,000	12,000
2019-01-23-00-003	Message Board	0	12,500	0	0	0	0
2019-01-23-00-004	Administrative Vehicle	0	32,000	0	0	0	0
2019-01-23-00-005	Mini excavator	0	32,000	0	0	0	0
2019-01-23-00-006	Pick Up Truck	0	40,000	42,500	44,000	44,000	45,000
2019-01-23-00-007	Cartography Enhancements	0	70,000	70,000	0	0	0
2019-01-23-00-008	Dump Truck, snow and ice one ton	0	76,000	0	0	77,000	77,000
2019-01-23-00-009	Aerial Truck	0	80,000	0	0	83,000	0
2019-01-23-00-010	Median Landscape Replacements, 183rd Street	0	150,000	0	0	0	0
2019-01-23-00-011	Wheel Loader	0	175,000	0	175,000	175,000	0
2019-01-23-00-012	Storm Sewer Rehab	0	180,000	180,000	180,000	180,000	180,000
2019-01-23-00-013	Plow Truck	0	180,000	180,000	185,000	187,000	187,000
2019-01-23-00-014	Median Landscape Replacements, 167th & 171s	0	186,500	0	0	0	0
2019-01-23-00-015	Culvert Lining - 161st Street (76th Ave to Ozark)	0	240,000	0	0	0	0
2019-01-23-00-016	163rd&Harlem Culvert Replace/w/Pedestrian A	0	300,000	0	0	0	0
2019-01-23-00-017	Apple Lane Wet Water Pond	0	308,040	0	0	0	0
2019-01-23-00-018	Culvert Lining - 167st Street (East of 76th Ave)	0	420,000	0	0	0	0
2019-01-23-00-019	175&71st Detention Pond and Storm Sewer	0	456,000	0	0	0	0
2019-01-23-00-020	Other Designated Ponds	0	500,000	500,000	500,000	500,000	50,000
2019-01-23-00-021	76TH Av Culvert Lining 167th St Twin Culverts	0	850,000	0	0	0	0
2019-01-23-00-022	Pavement Management Program	0	3,468,010	3,572,050	3,679,212	3,789,588	3,903,276
2020-01-23-00-001	Street Sweeper	0	0	260,000	0	0	0
2020-01-23-00-002	Brush Chipper	0	0	70,000	0	0	0
2021	Drainage Improvements	0	0	0	500,000	1,000,000	1,000,000
2021-01-23-00-001	Back hoe	0	0	0	125,000	0	126,000
2022	Replace 2015 Ford F150	0	0	0	0	40,000	0
2022-01-23-00-001	Median Landscape Replacements, LaGrange Rd	0	0	0	0	100,000	0
		<b>\$742,781</b>	<b>\$9,776,050</b>	<b>\$4,894,550</b>	<b>\$5,408,212</b>	<b>\$6,195,588</b>	<b>\$5,588,276</b>
<b>01-24 Electrical</b>							
	Superintendent Pool Car (Unit 66)	0	0	0	0	0	0
	Electric Service Utility Vehicle	0	0	0	0	0	0
2017-01-24-00-001	LED Installation Phase 2, Street Lights	200,000	0	0	0	0	0
2019-01-24-00-001	LED Street Light Replacement	0	350,000	350,000	350,000	350,000	350,000
2019-01-24-00-002	Replacement of Street Light Controller Cabinet (	0	7,000	7,000	7,000	7,000	7,000
2019-01-24-00-003	65' Bucket Truck Replacement (Unit31)	0	200,000	0	0	0	0
2020-01-24-00-001	Directional Boring Machine & Trailer	0	0	200,000	0	0	0
2020-01-24-00-002	Cargo Van Replacement (Unit 34)	0	0	38,000	0	0	0
2023	Pick up Truck (Unit 60)	0	0	0	0	0	36,000
		<b>\$200,000</b>	<b>\$557,000</b>	<b>\$595,000</b>	<b>\$357,000</b>	<b>\$357,000</b>	<b>\$393,000</b>
<b>01-25 Municipal Bldgs</b>							
	Replace the Light Fixtures & Bulbs at PW Garag	0	0	0	0	0	0
	Replace HVAC Controls for the Public Safety Buil	0	0	0	0	0	0
	Foreman Office Renovation, PW Garage	0	0	0	0	0	0
	Village Hall Remodel or Replacement	0	0	0	0	0	0
017-01-25-00-001	Reserve for Resurface of Fire Training Tower Lot	648,000	0	0	0	0	0
2017-01-25-00-002	Phone/Voicemail System (PBX) Upgrade Plan	30,000	0	0	0	0	0
2017-01-25-00-003	Cameras - Various Locations	190,255	0	0	0	0	0

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2017-01-25-00-004	Backflow Devices in all Facilities	34,440	0	0	0	0	0
2017-01-25-00-005	Park Lot Repairs Training Tower Repairs	50,000	0	0	0	0	0
2017-01-25-00-006	Parking Lot Repairs, Municipal Lots - Fire Statio	142,780	0	0	0	0	0
2017-01-25-00-007	Roof Replacement/Maintenance/Various Locati	25,465	0	0	0	0	0
17-01-25-00-008	Vehicle Ford F150	29,500	0	0	0	0	0
2017-01-25-00-009	Mechanic's Lift	35,255	0	0	0	0	0
2017-01-25-00-010	Retaining Brick Walls PD/Village Hall	9,216	0	0	0	0	0
2017-01-25-00-011	Ipads with Air Cards	6,300	0	0	0	0	0
2017-01-25-00-012	Microsoft Project Software Update with Added	11,000	0	0	0	0	0
2017-01-25-00-013	Phone/Voicemail System (PBX) Upgrade Plan	20,000	0	0	0	0	0
2017-01-25-00-014	Mechanic's Scan Tool Upgrade	8,565	0	0	0	0	0
2017-01-25-00-015	Village Hall Lighting Replacement	29,150	0	0	0	0	0
2017-01-25-00-016	Village Hall-Kallsen Center-Audio Visual Equipm	40,000	0	0	0	0	0
2017-01-25-00-017	Village Hall Council Chambers - Add'l Retrofit H	24,000	0	0	0	0	0
2017-01-25-00-018	Village Hall Sidewalk Replacement	17,640	0	0	0	0	0
2017-01-25-00-019	Tracking Software for Inventory Management	5,850	0	0	0	0	0
2017-01-25-00-020	Fire Station 3 - Roof repairs	13,050	0	0	0	0	0
2017-01-25-00-021	Fire Station 1 - Roof Top HVAC	32,810	0	0	0	0	0
2017-01-25-00-022	Gates replaced at PW Garage Yard	7,040	0	0	0	0	0
2017-01-25-00-023	PW Annex Furniture	8,950	0	0	0	0	0
2017-01-25-00-024	PW Annex Carpeting	11,642	0	0	0	0	0
2017-01-25-00-025	PW Annex Remodel	9,900	0	0	0	0	0
2017-01-25-00-026	Public Safety Building HVAC Controls	154,520	0	0	0	0	0
2017-01-25-00-027	Ejector Pump @ Public Safety Building	16,500	0	0	0	0	0
2017-01-25-00-028	Ejector Pump @ Public Safety Building, Addition	15,000	0	0	0	0	0
2017-01-25-00-029	Lock Up Safety Upgrade	59,541	0	0	0	0	0
2017-01-25-00-030	Firing Range Target System	85,000	0	0	0	0	0
2017-01-25-00-031	Police Department Rooftop (2) HVAC Units	307,240	0	0	0	0	0
2017-01-25-00-032	Police Department Parking Lot Lights	63,800	0	0	0	0	0
2017-01-25-00-033	EMA Garage, Phase II, Drywall & Fire tape	37,920	0	0	0	0	0
2017-01-25-00-034	EMA Garage, Fire Panel	7,170	0	0	0	0	0
2017-01-25-00-035	Public Safety Server Room - IT Design Study, CO	20,000	0	0	0	0	0
2017-01-25-00-036	Public Safety -Architectural & Engineering, Ph 1	86,978	0	0	0	0	0
2019-01-25-00-001	Roof Rehabilitation of Municipal Buildings	0	10,000	10,000	10,000	10,000	10,000
2019-01-25-00-002	Replace 2 Rooftop HVAC Units on Village Buidin	0	20,000	20,000	20,000	20,000	20,000
2019-01-25-00-003	Carpet Replacement	0	22,000	22,000	22,000	22,000	22,000
2019-01-25-00-004	Village Building Roof Preventative Maintenance	0	30,000	30,000	30,000	30,000	30,000
2019-01-25-00-005	Resurface of Training Tower	0	50,000	50,000	50,000	50,000	50,000
2019-01-25-00-006	Resurface Lot at Public Works Facility	0	60,000	0	60,000	0	60,000
2019-01-25-00-007	Resurface Lot at Public Safety Building	0	119,300	0	0	0	0
2019-01-25-00-008	Resurface Lot at Police Station	0	178,000	0	0	0	0
2019-01-25-00-009	Replace the AC Unit at Police Station	0	300,000	0	0	0	0
2020-01-25-00-001	Replace the Light Fixtures & Bulbs at FS2 & FS3	0	0	40,000	0	0	0
2020-01-25-00-002	Tuck-point EMA Garage	0	0	75,000	0	0	0
2020-01-25-00-003	Resurface Lot at VH	0	0	112,925	128,750	0	0
2020-01-25-00-004	Replace Roof Over the East Apparatus Floor of t	0	0	192,000	0	0	0
2020-01-25-00-005	Replace Main PBX Phone System	0	0	200,000	0	0	0
2020-01-25-00-006	Replace Roof #2 at PW Garage	0	0	200,000	0	0	0
2020-01-25-00-007	Replace Air Handler at the Public Safety Buidin	0	0	200,000	0	0	0
2021-01-25-00-001	Public Works Facility Site, per Strategic Plan	0	0	0	2,000,000	0	0
2021-01-25-00-002	Public Works Facility Bldg, per Strategic Plan	0	0	0	5,000,000	5,000,000	0
		<b>\$2,294,477</b>	<b>\$789,300</b>	<b>\$1,151,925</b>	<b>\$7,320,750</b>	<b>\$5,132,000</b>	<b>\$192,000</b>
<b>01-33 Bldg Department</b>							
2017-01-33-00-001	Permitting Software	125,000	0	0	0	0	0
2017-01-33-00-002	Ford Escape, Pool Vehicle #722	22,000	0	0	0	0	0
2017-01-33-00-003	Ford Escape, Pool Vehicle #79	22,000	0	0	0	0	0
2017-01-33-00-004	Tablet for Health Inspector	650	0	0	0	0	0
		<b>\$169,650</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>J1-33 Community Dev.</b>							
	Convention Center Capital Program	0	185,000	0	0	0	0

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		FYE18	FYE19	FYE20	FYE21	FYE22	FYE23
2019-01-33-00-001	Planning Pool Vehicle	0	25,000	0	0	0	0
2019-01-33-00-002	Comprehensive Plan Review	0	25,000	0	0	0	0
2020-01-33-00-001	Plumbing Inspector Vehicle	0	0	25,000	0	0	0
2021	Public Improvements/ Economic Assistance	0	0	0	1,000,000	1,000,000	1,000,000
21-01-33-00-001	Zoning Ordinance Review	0	0	0	25,000	0	0
		\$0	\$235,000	\$25,000	\$1,025,000	\$1,000,000	\$1,000,000
<b>01-35 Comm./Marketing</b>							
2017-01-24-00-002	Downtown Plaza Expansion	7,546,057	0	0	0	0	0
2017-01-24-00-003	Wayfinding Program, consulting only	100,000	0	0	0	0	0
2018-01-24-00-003	Downtown Master Development Plan	90,000	0	0	0	0	0
2018-01-24-00-004	Engineering Infrastructure Master Plan	150,000	0	0	0	0	0
2018-01-24-00-005	Business, Programming, and Management Actio	85,000	0	0	0	0	0
2018-01-24-00-006	Street Amenities, speakers, pianos on parade, e	25,000	0	0	0	0	0
2018-01-24-00-007	Branding Project Manager	50,000	0	0	0	0	0
2019-01-35-00-001	Hospitality training	0	10,000	0	0	0	0
2019-01-35-00-002	Mobil visitor information centers	0	15,000	0	0	0	0
2019-01-35-00-003	Action Plan review and renewal	0	15,000	0	0	0	0
2019-01-35-00-004	Formation of Tourism Business Improvement Di	0	65,000	0	0	0	0
2019-01-35-00-005	Downtown public wifi	0	75,000	0	0	0	0
2019-01-35-00-006	Start up costs for plaza	0	100,000	0	0	0	0
2019-01-35-00-007	Wayfinding Program (Phase II: Signs/Install)	0	350,000	0	0	0	0
2019-01-35-00-009	Flower Baskets	0	25,000	0	25,000	0	0
2019-01-35-00-010	Downtown benches and beautification	0	25,000	10,000	10,000	10,000	0
2019-01-35-00-011	Decorative crosswalks	0	20,000	20,000	20,000	20,000	0
2019-01-35-00-012	Public relations	0	50,000	50,000	50,000	50,000	0
2019-01-35-00-013	Marketing Promotion of new brand	0	200,000	200,000	200,000	200,000	0
2020-01-35-00-001	Wayfinding Program (Maintenance)	0	0	10,000	10,000	10,000	25,000
		\$8,046,057	\$950,000	\$290,000	\$315,000	\$290,000	\$25,000
<b>01-70 Commuter Parking</b>							
2017-01-70-00-001	80th Ave - Rebuild (Final) Honor Box Shelter	8,400	0	0	0	0	0
2017-01-70-00-002	Reevaluation of 5 Year Maintenance Program	5,500	0	0	0	0	0
2020-01-70-00-001	Oak Park Ave. South Lot Crack Sealing, Patching	0	0	100,000	17,000	10,000	0
2020-01-70-00-002	80th Av Timber Lot	0	0	10,000	10,000	0	10,000
2021-01-70-00-001	Hickory Street Lot Crack-Sealing, Minor Patchin	0	0	0	20,000	0	0
2022-01-70-00-001	80th Ave. South Parking Lot , resurface West ha	0	0	0	0	110,000	0
2022-01-70-00-002	Oak Park Ave. South Lot resurface and striping	0	0	0	0	144,200	0
2022-01-70-00-003	80th Ave. North Parking Lot , resurface East half	0	0	0	0	250,000	0
2022-01-70-00-004	80th Ave. North Parking Lot , resurface West hal	0	0	0	0	300,000	0
2023-01-70-00-001	Plow Truck	0	0	0	0	0	100,000
2023-01-70-00-002	End Loader	0	0	0	0	0	175,000
		\$13,900	\$0	\$110,000	\$47,000	\$814,200	\$285,000
<b>11-00 E911</b>							
2017-01-XX-00-001	EMD Software	22,500	0	0	0	0	0
2017-01-XX-00-002	911 Consolidation Preparation	10,000	0	0	0	0	0
2017-01-XX-00-003	1 Dell Laptop, semi rugged, for emergency	2,825	0	0	0	0	0
2017-01-XX-00-004	1 Dell Laptop, semi rugged, for events	2,825	0	0	0	0	0
2017-01-XX-00-005	911 PSAP mandatory redundant back up at Poli	125,443	0	0	0	0	0
2021	Keltron Radio System - Dispatch Desktops	0	0	0	10,000	0	0
		\$163,593	\$0	\$0	\$10,000	\$0	\$0
<b>17-00 OPA TIF #1 Fund</b>							
	Site Development or Incentives, per Strategic Pl	0	500,000	0	0	0	0
2017-17-XX-00-002	Convention Center Upgrades	665,486	0	0	0	0	0
2017-17-XX-00-002*	Anticipated Grant for Upgrades	-665,486	0	0	0	0	0
		\$0	\$500,000	\$0	\$0	\$0	\$0
<b>19-00 Main Street South TIF</b>							
2017-18-XX-00-001	South Street Upgrades, Portions 67th & 174th S	2,500,000	0	0	0	0	0
2017-18-XX-00-002	Land Acquisitions - North Street	435,000	0	0	0	0	0
		\$2,935,000	\$0	\$0	\$0	\$0	\$0
<b>20-00 State Campus (MHC) TIF</b>							
2017-30-00-00-001	Land Acquisition, 280 Acres Mental Health Cent	4,180,000	0	0	0	0	0

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2017-30-00-00-002	Partial Demo & Environmental Cleanup MHC	2,000,000	0	0	0	0	0
2017-33-00-00-003	Master Planning Services Mental Health Center	337,419	0	0	0	0	0
		<b>\$6,517,419</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>2017-00 OPA TIF #1 Fund</b>							
17-17-XX-00-001	Convention Center Entry Water Feature	150,000	0	0	0	0	0
		<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>42-00 Village Bus</b>							
2023-XX-XX-00-001	Replace Village Bus	0	0	0	0	0	110,000
		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$110,000</b>
<b>60-00 Water/Sewer</b>							
	Storm Water Detention	0	500,000	0	0	0	0
	MISCELLANEOUS	0	0	0	0	0	0
	Controllers/Pumps/communications	0	0	0	0	0	0
	WATERMAIN REPLACEMENT	0	0	0	0	0	0
	Reservoir Rehabilitation Program	0	0	0	0	0	0
	Sanitary Sewer Evaluation Survey (SSES)	0	0	0	0	0	0
	Lift Stations	0	0	0	0	0	0
	Sanitary Sewer/Forcemain Replacement	0	0	0	0	0	0
	F550 Dump w/11' Bed (U-51)	0	0	0	0	0	0
2017-60-00-00-001	Electronic Time Keeping/Attendance (Village Wi	26,000	0	0	0	0	0
2017-60-00-00-002	Install Cameras at Posts 1, 2 & 11	39,766	0	0	0	0	0
2017-60-00-00-003	Communication Infrastructure Master Plan FY1	15,500	0	0	0	0	0
2017-60-00-00-004	SCADA Radio Improvements	27,000	0	0	0	0	0
2017-60-00-00-005	Water Meter Replacements	500,000	0	0	0	0	0
2017-60-00-00-006	167th St. Pump House (Post 1) East Tank Coatin	842,428	0	0	0	0	0
2017-60-00-00-007	Lining of 24" Water Main 167th St, OPA to Man	750,000	0	0	0	0	0
2017-60-00-00-008	Communication Infrastructure Master Plan FY1	92,500	0	0	0	0	0
2017-60-00-00-009	Post 1 Tuck-Pointing	38,400	0	0	0	0	0
2017-60-00-00-010	Van (Unit #28) - 33 points	25,000	0	0	0	0	0
2017-60-00-00-011	Van (Unit #88) - 32 points	25,000	0	0	0	0	0
2017-60-00-00-012	Van (Unit #20) - 29 points	25,000	0	0	0	0	0
2017-60-00-00-013	SUV (Unit 55) - 26 points	34,000	0	0	0	0	0
2017-60-00-00-014	SSES Add'l Funds-Bremetowne (Phase 1 of 3)	400,000	0	0	0	0	0
2017-60-00-00-015	8 IPads for Cartegraph Integration	8,400	0	0	0	0	0
2017-60-00-00-016	Post 4 & 5 Lift Station Improvements	250,000	0	0	0	0	0
2017-60-00-00-017	Sensus iPERL Meters & Radios	1,372,000	0	0	0	0	0
2017-60-00-00-018	Water Meter Installation Contractor	618,000	0	0	0	0	0
2017-60-00-00-019	Post 2 Tank Exterior Coating 183rd St. - Both Ta	500,000	0	0	0	0	0
2017-60-00-00-020	Post 1 Variable Frequency Drive 4	30,000	0	0	0	0	0
2017-60-00-00-021	Post 1 Electrical Main Power Feed Switchgear	300,000	0	0	0	0	0
2019-60-00-00-001	Minivan (U-84/U-86)	0	24,000	0	0	0	28,000
2019-60-00-00-002	Pick up Truck	0	34,000	36,000	36,000	36,000	0
2019-60-00-00-003	Honey Lane to Beverly Ave.	0	275,000	0	0	0	0
2019-60-00-00-003	Below Ground Infrastructure Condition Assessm	0	50,000	50,000	50,000	0	0
2019-60-00-00-004	Carlsbad Drive to Gaynelle Road	0	275,000	0	0	0	0
2019-60-00-00-005	1-Ton Dump Truck (92)	0	60,000	0	0	0	74,000
2019-60-00-00-006	Sewer Replacement	0	400,000	400,000	400,000	400,000	400,000
2019-60-00-00-007	Backhoe (U-123)	0	130,000	0	0	0	0
2019-60-00-00-008	Post 5 Design Engineering	0	150,000	0	0	0	0
2019-60-00-00-009	Post 5 Forcemain to 66th Ave.	0	500,000	0	0	0	0
2019-60-00-00-010	Beverly Avenue to 167th Street	0	500,000	0	0	0	0
2019-60-00-00-011	Post 11 - Paint Interior and Exterior	0	750,000	0	0	0	0
2020-60-00-00-001	SUV (55)	0	0	28,000	28,000	28,000	0
2020-60-00-00-002	SSES - MWRD IICP	0	0	65,000	265,000	265,000	265,000
2020-60-00-00-003	Vogt Street to 65th Ave.	0	0	250,000	0	0	0
2020-60-00-00-004	173rd Place to Dead End	0	0	310,000	0	0	0
2020-60-00-00-007	176th Street to 66th Ave.	0	0	520,000	0	0	0
2020-60-00-00-008	Post 5 Reconstruction	0	0	1,500,000	0	0	0
2021-60-00-00-001	Lift Station Rehabilitation	0	0	0	100,000	100,000	100,000
2021-60-00-00-002	Bremetown Villas Loop to Sussex Lane	0	0	0	180,000	0	0

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		FYE18	FYE19	FYE20	FYE21	FYE22	FYE23
2021-60-00-00-003	Overhill Avenue to 173rd Place	0	0	0	215,000	0	0
2021-60-00-00-004	176th Place to 68th Court	0	0	0	350,000	0	0
2021-60-00-00-005	173rd Place to Odell Ave.	0	0	0	350,000	0	0
2021-60-00-00-006	Post 2 - Add Pump #5 & VFD #5	0	0	0	400,000	0	0
22-00-00-00-003	160th Place to Ozark Ave.	0	0	0	0	500,000	0
22-60-00-00-001	Vactor	0	0	0	0	70,000	70,000
2022-60-00-00-002	Post 5 Forcemain to Duvan Dr.	0	0	0	0	300,000	0
2023-60-00-00-001	Helen Sandidge Court to Andres Ave.	0	0	0	0	0	150,000
2023-60-00-00-002	Brittney Lane to Helen Sandidge Ct.	0	0	0	0	0	225,000
2023-60-00-00-003	Andres Avenue	0	0	0	0	0	240,000
2023-60-00-00-004	Post 2 - Add Pump #6 & VFD #6	0	0	0	0	0	400,000
		<b>\$5,918,994</b>	<b>\$3,648,000</b>	<b>\$3,159,000</b>	<b>\$2,374,000</b>	<b>\$1,699,000</b>	<b>\$1,952,000</b>
<b>73-00 Train Station O&amp;M</b>							
	OAK PARK AVENUE STATION	0	0	0	0	0	0
	Oak Park Ave. Storage Building	0	0	0	0	0	0
2017-73-00-00-001	Oak Park Avenue Freezer	5,400	0	0	0	0	0
2017-73-00-00-002	Oak Park Ave. Station Counter Tops Refinish	19,200	0	0	0	0	0
2017-73-00-00-003	Oak Park Ave. Station Door Replacement	57,375	0	0	0	0	0
2017-73-00-00-004	Oak Park Ave. Station Door Replacement, additi	15,000	0	0	0	0	0
2017-73-00-00-005	Oak Park Ave Station HVAC Chiller	107,800	0	0	0	0	0
2017-73-00-00-006	Oak Park Ave Station Outdoor Furniture	9,870	0	0	0	0	0
2019-XX-XX-00-002	Replace pavers & maintenance	0	15,000	5,000	10,000	5,000	10,000
2019-XX-XX-00-003	Refinishing Interior Surfaces	0	20,000	0	0	0	0
2019-XX-XX-00-004	Interior Furniture	0	30,000	0	0	0	10,000
2020-XX-XX-00-001	Paint Garbage Cans & Bench Supports	0	0	15,000	0	0	0
2020-XX-XX-00-002	Equipment Replacement Program	0	0	20,000	20,000	20,000	10,000
2021-XX-XX-00-001	Outdoor Furniture	0	0	0	10,000	0	0
2021-XX-XX-00-002	Exterior Protective Staining	0	0	0	60,000	0	0
2022-XX-XX-00-001	Appliance Replacement	0	0	0	0	20,000	0
		<b>\$214,645</b>	<b>\$65,000</b>	<b>\$40,000</b>	<b>\$100,000</b>	<b>\$45,000</b>	<b>\$30,000</b>
<b>Flood Control</b>							
2017-XX-XX-00-001	Offsite Detention Pond - 175th & Ridgeland Con	3,495,000	0	0	0	0	0
2017-XX-XX-00-002	Parkside Drainage--Storm Sewer Retainage	33,000	0	0	0	0	0
2017-XX-XX-00-003	Offsite Detention Pond - 175th & Ridgeland, En	200,000	0	0	0	0	0
2017-XX-XX-00-004	Field Tile Study	100,000	0	0	0	0	0
2017-XX-XX-00-005	Offsite Detention Pond - 175th & Ridgeland, En	30,000	0	0	0	0	0
2017-XX-XX-00-005	Offsite Detention Pond - 175th & Ridgeland, Co	1,567,000	0	0	0	0	0
2019-	Freedom Pond-Additional Landscape Amenities	0	175,000	0	0	0	0
		<b>\$5,425,000</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Integrated Initiatives</b>							
2017-XX-XX-00-001	Communication Infrastructure Master Plan FY1	185,000	0	0	0	0	0
2017-XX-XX-00-001*	Less 50% from Water and Sewer Fund FY18	-92,500	0	0	0	0	0
2017-XX-XX-00-002	Communication Infrastructure Master Plan FY1	31,000	0	0	0	0	0
2017-XX-XX-00-002*	Less 50% from Water and Sewer Fund FY16	-15,500	0	0	0	0	0
2017-XX-XX-00-003	Electronic Time Keeping/Attendance (Village Wi	77,000	0	0	0	0	0
2017-XX-XX-00-003*	Less Carryover from Water and Sewer Fund	-26,000	0	0	0	0	0
2017-XX-XX-00-003*	Less 33% from Library	-25,000	0	0	0	0	0
		<b>\$134,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Other</b>							
2017-XX-XX-00-001	Bormet Park Tot Lot Equipment Replacement	100,000	0	0	0	0	0
2017-XX-XX-00-002	ROW Acquisition - 7601 191st St - Anagnos	84,000	0	0	0	0	0
2017-XX-XX-00-003	First Responder Plaza Memorial	82,500	0	0	0	0	0
2017-XX-XX-00-004	Train Engine Restoration	10,000	0	0	0	0	0
		<b>\$276,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Public Beautification</b>							
2017-XX-00-00-038	Tree Replacement Program (EAB) - Wrap-up	860,000	0	0	0	0	0
2017-XX-00-00-039	Tree Replacement Program (EAB) - Final Retaina	200,000	0	0	0	0	0
2017-XX-00-00-040	Harlem Avenue Median Landscape Replacemen	156,655	0	0	0	0	0
2017-XX-00-00-041	Sprinklers - Harlem Avenue Non Irrigated Media	200,000	0	0	0	0	0
		<b>\$1,416,655</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

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	FYE18	FYE19	FYE20	FYE21	FYE22	FYE23
<b>Street Projects</b>						
2017-05-00-00-001	PMP Program Street Resurfacing	1,400,000	4,000,000	0	0	0
2017-05-00-00-002	PMP Program Street Resurfacing Engineering	100,000	0	0	0	0
2017-06-00-00-003	PMP Program Street Resurfacing	1,650,000	0	0	0	0
17-06-00-00-004	PMP Program Street Resurfacing Engineering	217,000	0	0	0	0
17-30-00-00-003	Bannes Bridge Preliminary Engineering	5,640	0	0	0	0
2017-30-00-00-004	Bannes Bridge Construction Engineering	10,000	0	0	0	0
2017-30-00-00-005	Bannes Pedestrian Bridge - Construction	220,000	0	0	0	0
2017-30-00-00-005*	Bannes Bridge Anticipated IDOT reimbursement	-260,000	0	0	0	0
2017-30-00-00-006	191st Street Extension Construction Engineerin	200,000	0	0	0	0
2017-30-00-00-006*	191st St Anticipated CMAQ/IDOT reimb of 80%	-160,000	0	0	0	0
2017-30-00-00-011	191st Street Extension	96,000	0	0	0	0
2017-30-00-00-012	80th Ave Intersection at 191st Street-Phase II E	300,000	0	0	0	0
2017-30-00-00-012*	80th Ave Anticipated IDOT reimbursement of 8	-240,000	0	0	0	0
2017-30-00-00-014	Oak Park Ave Reconstruction Phase II Engineeri	75,000	0	0	0	0
2017-30-00-00-014*	Oak Park Ave Anticipated IDOT reimbursement	-60,000	0	0	0	0
2017-30-00-00-024	Sidewalk Gap-175th Street Ridgeland to Tinley P	106,414	0	0	0	0
2017-30-00-00-025	Sidewalk Gap-Oak Park Avenue - 171st to 167th	359,713	0	0	0	0
2017-30-00-00-026	Sidewalk Gap-Harlem Ave-170th Place to Sandy	18,731	0	0	0	0
2017-30-00-00-027	Sidewalk Gap-Harlem Ave-170th St to Hanover	36,500	0	0	0	0
2017-30-00-00-028	Sidewalk Gap-Harlem Ave-Hanover Place to 168	31,500	0	0	0	0
2017-30-00-00-029	Sidewalk Gap-Harlem Ave-168th St to 167th St (	21,000	0	0	0	0
2017-30-00-00-030	Sidewalk Gap-Bremetowne Dr at Village Hall (	34,863	0	0	0	0
2017-30-00-00-032	171st & Oak Park Avenue Repairs	135,000	0	0	0	0
2017-30-00-00-033	171st & Oak Park Avenue Repairs	65,000	0	0	0	0
2017-30-00-00-034	191st St Exten. Construction - 20% share due ID	650,000	10,000	0	0	0
2017-30-00-00-034*	191st St Anticipated CMAQ/IDOT Max ROW Rei	-103,600	0	0	0	0
2017-33-00-00-016	84th Ave Resurfacing Phase I/II 159th to 171st ,	87,000	0	0	0	0
2017-33-00-00-017	84th Ave Resurfacing Construction	1,200,000	0	0	0	0
2017-33-00-00-017*	84th Ave Resurfacing Construction - 80% SSMM	-1,000,000	0	0	0	0
2017-33-00-00-019	84th Ave Resurfacing Construction Engineering	87,000	0	0	0	0
2017-33-00-00-019*	84th Ave Resurfacing Construction Eng Reim SS	-69,000	0	0	0	0
2017-33-00-00-021*	84th Ave Resurfacing Construction-Possible CCD	-200,000	0	0	0	0
2017-33-00-00-022	175th Street/Ridgeland to OPA, Part A/B Engine	482,562	0	0	0	0
2017-33-00-00-022*	175th Street/Ridgeland to OPA, Part A/B CCDoT	-482,562	0	0	0	0
2017-33-00-00-031	Bike Path Extensions -179th Street; 163rd Street	1,098,400	0	0	0	0
2019	Oak Park Ave Reconstruction	0	2,200,000	0	0	0
2019*	Oak Park Ave Reconstruction 70/30 split SSMM	0	-1,540,000	0	0	0
2019-30-00-00-	Recreational Path-Ext 179th South to Park Distri	0	400,000	0	0	0
		<b>\$6,112,161</b>	<b>\$5,070,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
		<b>\$46,310,332</b>	<b>\$28,705,750</b>	<b>\$21,907,175</b>	<b>\$23,048,56</b>	<b>\$17,858,9</b>
					<b>\$11,093,776</b>	

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# Strategic Plan/Goals



**VILLAGE OF TINLEY PARK  
STRATEGIC PLAN  
Short Term Complex**

	Project or Action	Priority Level	Primary/Lead Dept.	Secondary/Cooperating Departments	Role of the Village	Other Participants or Outside Expertise	Potential Funding Source(s)	Action/duration Schedule	Initiation Date	Key Status Date #1	Key Status Date #2	Update November 10, 2017
1	Improve the beautification of downtown and other key areas of the Village (i.e., streetscaping; sign control; entrance signs)	Tier 1	COMM DEV.	PW, MGR OFFICE, MARKETING,	EVALUATE OPTIONS, COORDINATE AND IMPLEMENT APPROVED PROGRAM, INVESTIGATE DESIGN CONTROL OF DOWNTOWN ARCHITECTURE	Design Consultant , downtown stakeholders/property owners	Village	18 months	July 1, 2017	July 1, 2018	January 1, 2019	Community Visioning Open House scheduled for Dec 6, 2017. Concept for Plaza location will be presented along with 3 options for Plaz design with amenities
2	Continue and advance Downtown development; have one major project started in 2017	Tier 1	MGR OFFICE	COMM DEVELOP	Facilitate development proposals	Business, Elected Officials, Property Owners	Village, Potential public and private partnership	Calendar year 2017	January 1, 2017	July 1, 2017	January 1, 2019	Banging Gavel complete; South St. scheduled for Plan Commission 120717
3	Resolve our ongoing water meter issue(s) in a positive manner	Tier 1	MGR OFFICE	PW, FINANCE, MKTG	LEAD COORDINATOR; COMMUNICATIONS; TRAINING; TECH DATA	Residents, businesses, outside contractors	Village	18-24 months	Underway	1st quarter 2017	1st quarter 2018	- Finish meter installation - Lawsuit
4	Finalize our consensus Master Plan for the redevelopment, use and character of the old State Mental Health Center; develop RFP for developers, determine if Village will purchase	Tier 1	MGR OFFICE	COMM DEVELOP, FINANCE, PUBLIC WORKS	WORK WITH OUTSIDE EXPERTISE AND COMM. TO EXPLORE OPTIONS AND DEVELOP PLAN	Residents, Board, outside consultants	Village	6 months	January 1, 2017	March 1, 2017	July 1, 2018	Waiting for CMS appraisal, Farr executive summary due mid Dec- final plan due in Jan
5	Finalize and approve downtown drainage/storm water plans including methods of financing improvements. <b>Design/construction Phase II Downtown drainage</b>	TIER 1	V ENGINEER	PW, MGR OFFICE, FINANCE, CD	APPROVE DESIGN; FACILITATE CONSTRUCTION	Village Staff, Village Board, Residents	Village Funds	18 months	November 1, 2016	April 1, 2017	Spring 2018	Pond 95% complete landscaping will be completed Spring 2018 Storm sewer main line 90% complete
6	Develop a long-term plan for North Street improvements	TIER 2	COMM DEV.	MGR. OFFICE	EVALUATE OPTIONS, COORDINATE AND IMPLEMENT APPROVED PROGRAM	Roger Brooks Intl., North Street property owners, Design Consultant	Village	12 months	December 1, 2016	December 1, 2017	January 15, 2018	Lakota has provided 8 concepts, staff reduced to 3 concepts. Meeting scheduled for 11.15.17 w/ Lakota to refine to 1 concept
7	Secure a major new development in Rich Township (Cook County)	TIER 2	COMM DEV.	MGR OFFICE	FACILITATE & ENCOURAGE DEVELOPMENT AND CREATE A MARKETING PLAN FOR STRATEGIC PARCELS	Property owners	Village, 3rd Party	2 Years	July 1, 2017	July 1, 2018	July 1, 2019	not initiated
8	Conduct an organizational design assessment of the administrative units and functions with overall structure, duties, job content, reporting structures and a salary survey included	TIER 2	HR	MGR OFFICE WITH ALL DEPTS PARTICIP.	REVIEWING INDEPENDENT/OUTSIDE EXPERTISE & ANALYSIS	RFQ / RFP VENDORS COMPARABLES	Village	POLICE/FIRE/PW 2017-2019 VILLAGE HALL STAFFING STUDY 6 MONTHS COMP & BENE SURVEY W/N 6MOS	October 1, 2016	February 1, 2017	April 1, 2017	Matrix Study Complete for Village Hall and implementation has begun with reorganization of Community Development, IT Manager hire in progress, etc. Compensation and Benefit completed and will result in new Pay Plan effective anticipated 1/1/2018. Police staffing plan started
9	Examine and validate the feasibility of <del>extending the downtown (Main Street South) TIF.</del> <b>creating a new Downtown TIF</b>	TIER 2	MGR OFFICE	FIN. & V. CLERK, CD	ANALYSIS, TIF ADVISORS; REVIEW OPTIONS	Businesses, Taxing Bodies, State	Village	6 months	1st Quarter 2017	July 1, 2017	April 1, 2018	Public Mtg 12.11.17, PH 2.20.18; adoption 3.20.18
10	Agree to and budget for a plan for Downtown Plaza improvements	TIER 2	MGR OFFICE	FINANCE, PW, ENGINEERING	FINALIZE A PLAN	Village Board, Businesses	Village	12 months	November 1, 2016	April 1, 2017	April 1, 2018	Funds budgeted in FY2018 Budget. Lakota working on site proposal(s)

**VILLAGE OF TINLEY PARK  
STRATEGIC PLAN  
Short Term Complex**

	Project or Action	Priority Level	Primary/Lead Dept.	Secondary/Cooperating Departments	Role of the Village	Other Participants or Outside Expertise	Potential Funding Source(s)	Action/duration Schedule	Initiation Date	Key Status Date #1	Key Status Date #2	Update November 10, 2017
11	Integrate Village branding (after its developed) into our communication plans, approaches, tactics, etc.	TIER 2	MARKETING	MGR OFFICE	WORK WITH OUTSIDE EXPERTISE AND COMM. TO EXPLORE OPTIONS AND DEVELOP PLAN	Roger Brooks Intrnl.	Hotel-Motel tax	Begin upon receipt of action plan	January, 2017	Ongoing	Ongoing	Village branding continues to be implemented into events, communication, etc.
12	Maintain and reinvest in the Village's infrastructure to maintain current high quality; undertake a comprehensive below ground infrastructure condition assessment	TIER 2	PUBLIC WORKS	VIL. ENGINEER, FIN.	DEVELOP LONG TERM INFRASTRUCTURE PLAN	Engineers, APWA, other Jurisdictional agencies	General Fund, Enterprise Fund, Grants, SSMMA	Already in progress	In progress	Fiscal year budget review	5&10 year plans every fiscal budget	Capital projects in progress from approved FY18 budget and 5year 10 year plan approved
13	Implement an electronic/streamlined agenda and FOIA management system for all Boards and Commissions	TIER 3	CLERK'S OFFICE	ALL DEPTS	DEVELOP STREAMLINED FOIA AND AGENDA PROCESSES	GovQA-FOIA Management System	30-5/0-74159	In process-Estimated Time to Kickoff System Mid-November, 2016	September 1, 2016	Ongoing	Ongoing	The FOIA Management System portion of this item is completed.  The Clerk's Office is working to bring in an Agenda Management System that will be interactive with th Public and will streamline the process for Village Staff.
14	Create a way-finding sign program; especially for the Village gateway and welcoming corridors	TIER 3	COMM DEV.	MGR OFFICE AND MARKETING	REVIEW OPTIONS AND DEVELOP PROGRAM	Roger Brooks, Main Street Commission Subcommittee and Wayfinding Committee	Village	12 months	February 1, 2017	August 1, 2017	February 1, 2018	Wayfinding RFQ published; anticipate a 1st quarter 2018 project start
15	Conduct a Village-wide facilities assessment for Public Works, Administration, etc.; identify needs, options and strategies for our facilities and buildings	TIER 3	MGR OFFICE	PW AND FIRE	WORK WITH OUTSIDE EXPERTISE TO EXPLORE OPTIONS AND DEVELOP PLAN	Village Board, Staff Consultant	Village	8 months	3rd Quarter 2018	January 1, 2019	May 1, 2019	Working on revitalization of State Police office space at Public Safety Bldg.
16	Conduct an organization-wide technology assessment and needs IT strategic plan for improving both our processes and budget requirements planning; maximize and enhance the technology interface with the Village including interactive information exchanges and portals; create an electronic service request system, and information and service tracking	TIER 3	MGR OFFICE	ALL DEPTS	WORK WITH OUTSIDE EXPERTISE TO EXPLORE OPTIONS AND DEVELOP PLAN	Staff, Consultant	Village	6 months	3rd Quarter 2017	March 1, 2018	September 1, 2018	IT Manager Recruitment complete and offer in progress. CD Software RFP re-published 11.13.17
17	Complete the assessment and evaluation of unincorporated parcels and possible service where appropriate or desirable	TIER 3	MGR OFFICE	COMM DEVELOP. FINANCE, VIL ENGINEER	REVIEW OPTIONS AND DEVELOP ANALYSIS	Consultant, Staff, Village Board	Village	1 year	1st Quarter 2018	May 1, 2018	September 1, 2018	This item is complete.  Brad has updated spreadsheet of all unincorporated parcels and copies have been provided to FD and AVM.
18	Conduct a cost/benefit analysis in consideration of the potential for in-house engineering	TIER 3	PUBLIC WORKS	MGR OFFICE, HR & FINANCE	DEVELOP RECOMMENDATIONS BASED ON ANALYSIS	Other communities input, APWA	General Fund, Enterprise Fund	6 months	November 1, 2016	January 1, 2017	January 1, 2018	Recruitment complete and offer in progress.

**VILLAGE OF TINLEY PARK  
STRATEGIC PLAN  
Short Term Complex**

	Project or Action	Priority Level	Primary/Lead Dept.	Secondary/Cooperating Departments	Role of the Village	Other Participants or Outside Expertise	Potential Funding Source(s)	Action/duration Schedule	Initiation Date	Key Status Date #1	Key Status Date #2	Update November 10, 2017
19	Explore incorporating additional municipalities/users into the existing 911 system	TIER 4	911 CENTER	MGR OFFICE, FINANCE, POLICE, FIRE, LEGAL, IT	WORK TO BRING IN NEW USERS BASED ON ANALYSIS AND FEASIBILITY	Police and Fire input. Utilized outside consultant experienced with 911 center consolidation.	Potential state and federal grant. User based fee's	12 Months	January 1, 2017	March 1, 2017	Ongoing	In progress. Working to expand with MABAS 24
20	Conduct an upgrade assessment for the Fire Station	TIER 4	FIRE	MGR, FINANCE, PW	WORK WITH OUTSIDE EXPERTISE TO EXPLORE OPTIONS AND DEVELOP PLAN	construction manager, architect and general contractor	Village	to be completed third quarter 2017	in progress	January 1, 2017	January 1, 2018	Construction Manager Contract to be awarded Dec. 2017
21	Implement an ongoing leadership development and staff succession plan that includes training and skill enhancement with the goal to develop a pipeline of internal staff with the required skills, knowledge, and abilities to be strong candidates for future Village vacancies	TIER 4	HR	ALL DEPTS	CREATE LEADERSHIP AND STAFF SUCCESSION PLAN	VILLAGE MANAGER VILLAGE BOARD	Village	ANALYZE 2-3YR	May 1, 2018	May 1, 2019	May 1, 2020	HR can include Succession Plan in Personnel Manual update.
22	Streamline civil service personnel changes within the Police Department; work to speed up the civil service recruitment process; improve process gaps and the quality of candidates that emerge from civil service to minimize the loss of good candidates	TIER 4	HR	POLICE & ALL DEPTS.	DEVELOP ANALYSIS, REVIEW OPTIONS IMPROVED RECRUITMENT	VILLAGE MANAGER VILLAGE BOARD	N/A	ONGOING	May 1, 2018	May 1, 2019	May 1, 2020	In progress.
23	Conduct a pay competitive/parity study for Fire	TIER 4	HR	MGRS OFFICE	WORK WITH OUTSIDE EXPERTISE TO ANALYZE, EXPLORE OPTIONS AND DEVELOP PLAN	RFQ / RFP VENDORS COMPARABLES	Village	8 months	October 1, 2016	March 1, 2017	May 1, 2018	In progress.
24	Develop a plan to deal with the near and long term vitality and use of the Convention Center; work with partners to help maintain its financial stability and success	TIER 4	MGR OFFICE	FINANCE	DEVELOP LONG TERM FINANCIAL STABILITY PLAN/PROJECTIONS	Consultant, Staff, Village Board, Convention Center Staff	Village, Convention Center	6 months	2nd Quarter 2017	May 1, 2017	March 1, 2018	Met with representatives of Rich Twp schools re: possible tax abatement for hotel. Analysis of possible increase in Hotel Tax to also help to create funding needed to address the property tax disparity between Cook and Will

**VILLAGE OF TINLEY PARK  
STRATEGIC PLAN  
Short Term Routine**

	Project or Action	Priority Level	Primary/Lead Dept.	Secondary/Cooperating Departments	Role of the VILLAGE	Other Participants or Outside Expertise	Potential Funding Source(s)	Action/duration Schedule	Initiation Date	Key Status Date #1	Key Status Date #2	Update November 10, 2017
1	Keep Village budget requirements and finances under control while maintaining quality; maintain strong financial health of the Village	TIER 1	FINANCE	ALL DEPTS.	MAINTAIN STRONG FINANCIAL HEALTH; MONITOR TRENDS CONDUCT ANALYSIS INCLUDING CAPITAL AND INFRASTRUCTURE NEEDS	All Departments	Village	Ongoing	Ongoing	Ongoing	Ongoing	Ongoing
2	Commit to the strategic Planning Process; create an action plan for staff around the major goals that emerge from the Board's prioritization rankings; incorporate more information and tie our strategic goals from this process into the budget	TIER 1	MGRS. OFFICE	ALL DEPTS.	DEVELOP AND IMPLEMENT ACTION PLANS, TACTICS AND REPORTING MECHANISMS	Village Board, Staff	Village	Ongoing	October 1, 2016	December 1, 2016	May 1, 2017	Ongoing
3	Rebuild faith and trust in the Village government and our strong commitment to the betterment and high quality of our community	TIER 1	MGRS. OFFICE AND ELECTED OFFICIALS	ALL DEPTS.	REVIEW PROCESSES; DISCUSSIONS, TRAINING & FOLLOW THROUGH	Village Board, Residents	Village	Ongoing	Immediate	January 1, 2017	May 1, 2017	Ongoing
4	Remain a safe, desirable and stable high quality community particularly in terms of public safety, property values and character	TIER 1	MGRS. OFFICE AND ELECTED OFFICIALS	ALL DEPTS.	REVIEW PROGRAMS, SERVICES, POLICIES, TRAINING & FOLLOW THROUGH	Village Board, Staff, Residents	Village	Ongoing	Immediate	January 1, 2017	May 1, 2017	Instituted Neighborhood Watch Program
5	Review and revise Village building codes	TIER 2	COMM. DEVELOP	FIRE	REVIEW, UPDATE AND PRESENT FOR ADOPTION REVISED CODE PROVISIONS; EXPLORE CYCLICAL APPROACH	2012 DONE! 2018: Fire Department, Code consultant	Village	12 months	January 1, 2019	July 1, 2019	January 1, 2020	Ongoing
6	Maintain personal contact with citizens (i.e., when citizens call the Village, they talk to a person)	TIER 2	MGRS OFFICE	HR AND MARKETING	DEVELOP AND IMPLEMENT OVERALL TRAINING/COMMUNICATIONS PLAN & STRATEGY	Staff	Village	Ongoing	Ongoing	December 1, 2017	December 1, 2018	Ongoing
7	Improve our communication processes and plans for all citizens and especially with businesses that may not use traditional approaches	TIER 2	MARKETING	MGRS. OFFICE AND ALL DEPTS.	DEVELOP AND IMPLEMENT OVERALL COMMUNICATIONS PLAN & STRATEGY	Resident communication - ongoing; business communication - Coordinate with Community Development department	Village	Ongoing	Ongoing	Ongoing	Ongoing	CD implementing PH signs on subject properties; new software will have resident portal and on-line application process
8	Continue to maintain our Downtown, and surrounding areas, in a clean, attractive and vibrant manner	TIER 2	PUBLIC WORKS	COMM. DEVELOP.	DEVELOP A COORDINATED PLAN TO DEPLOY RESOURCES AS NEEDED; IDENTIFY OPTIONS	Employees, Community input, branding consultant, contractors	General fund, Hotel/Motel Fund	Winter 2016	Spring 2017	May 1, 2017	Ongoing	North street clean up and repairs are completed. Received new fountain quotes to replace plaza fountain. Fountain ordered, ETA May 18. PW crews are on daily clean up of downtown areas. Lakota hired for downtown plan
9	Review/validate priorities and goals and then develop a comprehensive land use/building regulation and code enforcement program	TIER 3	COMM. DEVELOP	MGRS. OFFICE	DEVELOP A COORDINATED PLAN TO DEPLOY RESOURCES AS NEEDED; IDENTIFY OPTIONS	Staffing consultant study	Village	7 months	May 1, 2018	September 1, 2018	December 1, 2018	Software RFP republished 11.13.17

**VILLAGE OF TINLEY PARK  
STRATEGIC PLAN  
Short Term Routine**

	Project or Action	Priority Level	Primary/Lead Dept.	Secondary/Cooperating Departments	Role of the VILLAGE	Other Participants or Outside Expertise	Potential Funding Source(s)	Action/duration Schedule	Initiation Date	Key Status Date #1	Key Status Date #2	Update November 10, 2017
10	Conduct a Village-wide business retention analysis/assessment survey as part of our economic development efforts	TIER 3	COMM. DEVELOP	ALL DEPTS.	SURVEY CURRENT BUSINESSES, ANALYZE AND MAKE RECOMMENDED IMPROV'S	N/A	Village	3 months	January 1, 2018	February 2018	April 2018	BR staff hired; training under way
11	Prioritize and make decisions on our already existing "unfinished business" list; tackle our list of "things to do"	TIER 3	MGRS OFFICE	ALL DEPTS.	DEVELOP A COORDINATED PLAN TO DEPLOY RESOURCES AS NEEDED; IDENTIFY OPTIONS	Village Board, Staff	Village	1 Year	November 1, 2016	May 1, 2017	November 1, 2018	Ongoing
12	Take Village marketing and communication to the next levels; website update, fix broken links, look at different platforms and message methods, etc.	TIER 3	MARKETING	ALL DEPTS.	ONGOING ASSESSMENT AND REVISIONS TO APPROACHES	Website redesign - RFO issued fall, 2016; redesign to begin early 2017	Village	Ongoing	January 1, 2017	July 1, 2017	January 1, 2018	FB subscriber base has grown by 349%; Twitter by 10%. Added videorecording of committee, plan and ZBA meetings
13	Work to analyze and improve our building reviews for quicker, more expedited permitting; work to speed up the over all planning and case review process	TIER 4	COMM. DEVELOP	I.T., PW, FIRE, ENGINEERING	EVALUATE EXISTING PROCESS DEVELOP OPTIONS AND ALTERNATIVE APPROACHES	Software consultant	Village	9 months	July 1, 2017	November 1, 2017	March 1, 2018	Software RFP republished 11.13.17 CD Director - Offier extended
14	Evaluate the existing façade improvement/incentive program	TIER 4	COMM. DEVELOP	FINANCE	FACILITATE USE OF EXISTING PROGRAM	Need to develop design guidelines first and determine review process	Village	8 months	May 1, 2018	September 1, 2018	January 2019	Joint efforts of Community Development and Finance have developed a new "Playbook" of grant and other programs to support occupancy and redevelopment in downtown Tinley. Playbook to be presented for approval Nov. '17
15	Create incentives for non-conforming signs to become conforming	TIER 4	COMM. DEVELOP	FINANCE	DEVELOP/FINALIZE POLICY AND IMPLEMENT APPROVED PROGRAM	Village	Village	8 months	January 2019	May 2019	August 2019	Joint efforts of Community Development and Finance have developed a new "Playbook" of grant and other programs to support occupancy and redevelopment in downtown Tinley
16	Streamline the annual budget process; start it earlier, improve review and process elements, consider GFOA award guidelines as a helpful reference point	TIER 4	FINANCE	MGRS OFFICE	WORK TO STREAMLINE BUDGET PROCESSES/PROCEDURES AND CALENDAR	All Departments	Village	Ongoing	January 1, 2018	January 1, 2019	January 1, 2020	Ongoing. Contract staffing has been working on formatting the 2018 budget to GFOA recommended structure. Investigating how to update fields in Eden to facilitate future report creation

**VILLAGE OF TINLEY PARK  
STRATEGIC PLAN  
Short Term Routine**

	Project or Action	Priority Level	Primary/Lead Dept.	Secondary/Cooperating Departments	Role of the VILLAGE	Other Participants or Outside Expertise	Potential Funding Source(s)	Action/duration Schedule	Initiation Date	Key Status Date #1	Key Status Date #2	Update November 10, 2017
17	Institute a Village-wide enhanced sidewalk capital improvement program	TIER 4	PUBLIC WORKS	FINANCE, ENGINEERING	EVALUATE EXISTING AND DEVELOP OPTIONS AND ALTERNATIVE PLANS/APPROACHES	Other jurisdictions - State, County, Branding consultant	General fund, Hotel/Motel Fund, Complete street Grants	October 1 2016 Process has started already Gaps identified	Spring 2017	July 1, 2017	November 1 2017	175th ST Ridgeland to TPHS completed, awaiting punch-list. 5 other sidewalks gaps under design and waiting on state and County permits.

**VILLAGE OF TINLEY PARK  
STRATEGIC PLAN  
Long Term Complex**

	Project or Action	Priority Level	Primary/Lead Dept.	Secondary/Cooperating Departments	Role of the City	Other Participants or Outside Expertise	Potential Funding Source(s)	Action/duration Schedule	Initiation Date	Key Status Date #1	Key Status Date #2	Update November 10, 2017
1	See ongoing downtown development and reinvestment continue	TIER 1	COMM DEV.	MGR OFFICE	FACILITATE & ENCOURAGE DEVELOPMENT		Village	on-going	Ongoing	Ongoing	Ongoing	Joint efforts of Community Development and Finance have developed a new "Playbook" of grant and other programs to support occupancy and redevelopment in downtown Tinley
2	Continue and make substantial progress with/for Village-wide beautification projects in various areas including gateways, parkways, public areas, etc.	TIER 1	COMM DEV.	PW, MGR OFFICE	IMPLEMENT THE FINALIZED PLAN	Design Consultant	Village	part of streetscape project	May 2017	January 2018	May 2018	Lakota hired to work on street scape, master plan
3	As part of our economic development strategies, work to attract businesses with good paying jobs by the Panduit headquarters property and other locations	TIER 1	COMM DEV.	MGR OFFICE	DEVELOP A STRATEGY WORK WITH BUSINESSES AND EMPLOYERS TO HELP GROW EMPLOYMENT		Village	on-going	Ongoing	Ongoing	Ongoing	Southstreet scheduled for PC review Dec 7, 2017, Woodman is under concept review
4	Maintain the Village's financial strength and fiscal controls to maintain our strong fiscal position	TIER 1	FINANCE	ALL DEPTS.	MAINTAIN STRONG FINANCIAL HEALTH; MONITOR TRENDS CONDUCT ANALYSIS INCLUDING CAPITAL AND INFRASTRUCTURE NEEDS	All Departments	Village	Ongoing	Ongoing	Ongoing	Ongoing	Ongoing
5	Enhance, add and maximize technology in all Village operations, administration, services, etc.; develop a long-term, comprehensive technology plan for the Village	TIER 1	I.T.	ALL DEPTS.	IMPLEMENT THE FINALIZED PLAN	Potential Consultant	Village	1 year	May 2017	January 2018	May 2018	CD software RFP republished- will allow for field inspections/documentation and resident portal
6	See substantial start to the old State Mental Health Center property redevelopment with projects underway and remediation completed	TIER 1	MGR OFFICE	FINANCE, PW, ENGINEERING	IMPLEMENT THE FINALIZED PLAN	Village Board, Staff, Residents, Consultant	Village, Potential Public/Private Partnership	Multi-year	May 1, 2019	May 1, 2020	May 1, 2021	No change in status. Still waiting for CMS reevaluation of selling price of the site.
7	Update the Village's 20 year old Comprehensive Master Land Use Plan as well as accompanying zoning code provisions	TIER 2	COMM DEV.	MGR OFFICE	WORK WITH OUTSIDE EXPERTISE TO EXPLORE OPTIONS AND DEVELOP PLANNING AND LAND USE UPDATES	Planning Consultant	Village	24 months	January 1, 2018	January 1, 2019	January 1, 2020	not initiated
8	Redevelop Panduit TIF site; see improvements at the 45 acre site on the east side of town,	TIER 2	COMM DEV.	MGR OFFICE, FINANCE, ENGINEERING	FACILITATE & ENCOURAGE DEVELOPMENT	Developers	Village, Developers	on-going	Ongoing	Ongoing	Ongoing	Central detention under construction; preliminary disc with Panduit and residential developer
9	Increase safety, and traffic and pedestrian capacity by widening 80th Avenue at I-80	TIER 2	COMM DEV.	PUBLIC WORKS, FINANCE, ENGINEERING	WORK WITH WILL COUNTY AND OTHERS ON FULL IMPLEMENTATION, DESIGN AND COMPLETION	Consultant, STP Grant	Village	7 years	2014	August 1, 2018		PW Committee discussed options for adding enhancements



**VILLAGE OF TINLEY PARK  
STRATEGIC PLAN  
Long Term Complex**

	Project or Action	Priority Level	Primary/Lead Dept.	Secondary/Cooperating Departments	Role of the City	Other Participants or Outside Expertise	Potential Funding Source(s)	Action/duration Schedule	Initiation Date	Key Status Date #1	Key Status Date #2	Update November 10, 2017
10	Assess the concept of using a combined "community development department" approach/model vs. separate building, zoning and planning functions	TIER 2	HR	MGR OFFICE / COMM DEVELOP	UNDERTAKE ANALYSIS AND IMPLEMENT RECOMMENDATIONS	VILLAGE MANAGER	Village	IN PROGRESS/ONGOING	November 1, 2016	February 1, 2017	May 1, 2017	completed
11	Examine and investigate more outsourcing opportunities for Village functions and then act upon them when positive elements emerge	TIER 2	MGRS OFFICE	FINANCE AND ALL DEPTS	UNDERTAKE ANALYSIS AND IMPLEMENT RECOMMENDATIONS AS APPROPRIATE, FEASIBLE OR BENEFICIAL	Village Board, Staff	Village	Ongoing	Ongoing	Ongoing	Ongoing	In Progress
12	Implement a Village-wide branding and marketing program	TIER 2	MARKETING	MGR OFFICE	IMPLEMENT THE FINALIZED PLAN	Roger Brooks Intl.	Hotel Motel tax	Implement Roger Brooks Plan	January 1, 2017	July 1, 2017	January 1, 2018	Continuing to progress on branding action plan; working with Lakota on Downtown plaza; wayfinding RFQ published
13	Expand connectivity of both inter and intra community bike paths and trails	TIER 3	COMM DEV.	ENGINEERING, MGRS OFFICE, PW, FINANCE,	DEVELOP A 5 YEAR PLAN FOR PEDESTRIAN & BIKE CONNECTIVITY	ComEd, Developers and other agencies	Village, STP	Multi-year	January 1, 2017	August 1, 2019	August 1, 2022	no update
14	Determine long-term community expectations of the Fire Department and Fire/EMS services in the Village	TIER 3	FIRE & EMA	MGRS OFFICE	UNDERTAKE ANALYSIS AND IMPLEMENT RECOMMENDATIONS AS APPROPRIATE, FEASIBLE OR BENEFICIAL	Staffing analysis study; Illinois Fire Chiefs Association evaluations	grants; budget process; tax increase; revenue source for service.	2 years	first quarter 2018	first quarter 2019	third quarter 2019	EMS Service study has begun to determine available options for the best service
15	Implement the results of the unincorporated property assessment identified in the short term goals section	TIER 3	MGR OFFICE	COMM DEVELOP. FINANCE, VIL ENGINEER	IMPLEMENT OPTIONS AND PLAN	Village Board, Staff	Village, Potential Public/Private Partnership	1 Year	May 1, 2019	November 1, 2019	May 1, 2020	on hold. Further analysis required to determine appropriate actions
16	Work with Metra to add an AM express train to match the PM express train and service	TIER 3	MAYOR'S OFFICE	MGRS OFFICE	DEVELOP AN IGOVTL CO OPER. PLAN TO EXTEND SCHEDULE	Metra	Village, Metra	Completed	Completed	November 2015	August 1, 2016	completed
17	Complete needs and functionality assessment then site, design and construct a new Public Works facility	TIER 3	PUBLIC WORKS	MGRS OFFICE, FINANCE, ENGINEER	AND IMPLEMENT RECOMMENDATIONS AS APPROPRIATE, FEASIBLE OR	Architect, other jurisdictional departments General contractor. Project manager PW employees input	Grants, SSMMA, General fund, enterprise fund.	2 years	January 1, 2021	January 1, 2022	January 1, 2023	On hold
18	Coordinate with Cook County to have a safe walking path created to Tinley Park High School	TIER 3	VILLAGE ENGINEER	PUBLIC WORKS	FACILITATE & ENCOURAGE I-GOVTL COOPERATION, DESIGN, DEVELOPMENT FOR ROAD IMPROV & WALKWAY	Cook County, Schools, Residents	Multi-Jurisdictional	1 year	November 1, 2016	July 1, 2017	November 1, 2017	Project 95% complete. Awaiting punch-list items to close out project.
19	Explore providing alternate transportation methods to get commuters to Tinley Park offices and jobs from the train station	TIER 4	COMM DEV.	MGRS OFFICE, VILLAGE ENGINEER	UNDERTAKE ANALYSIS AND IMPLEMENT RECOMMENDATIONS AS APPROPRIATE, FEASIBLE OR BENEFICIAL	ComEd, Developers and other agencies	Village, Businesses, STP	Multi-year	January 1, 2021	August 1, 2021	January 1, 2022	not initiated

**VILLAGE OF TINLEY PARK  
STRATEGIC PLAN  
Long Term Complex**

	Project or Action	Priority Level	Primary/Lead Dept.	Secondary/Cooperating Departments	Role of the City	Other Participants or Outside Expertise	Potential Funding Source(s)	Action/duration Schedule	Initiation Date	Key Status Date #1	Key Status Date #2	Update November 10, 2017
20	Determine a new location of the fire departments training tower	TIER 4	FIRE	MGRS OFFICE	ANALYZE ALTERNATIVES	solicit community development for vacant parcels of equal size to determine what is available; Consult FAA for relocation requirement of heliport; cell tower consultant;	homeland security grants, budget process; other sources (donations).	18 months	first quarter 2020	first quarter 2021	third quarter 2021	No action taken
21	Seek accreditation for all our major departments to demonstrate professionalism and our commitment to high quality services and operations that meet national standards	TIER 4	MGRS OFFICE	PW, FIRE AND POLICE	UNDERTAKE ANALYSIS AND IMPLEMENT RECOMMENDATIONS AS APPROPRIATE, FEASIBLE OR BENEFICIAL	Village Board, Staff, Outside Agency	Village	2 years	May 1, 2019	May 1, 2020	May 1, 2021	CD accreditation packet filed
22	Advocate for the adoption of the Marketplace Fairness Act for internet sales and corresponding revenues to local government	TIER 4	MAYOR'S OFFICE	MGRS OFFICE, FINANCE	ENCOURAGE ADOPTION OF MARKETPLACE FAIRNESS ACT	Federal Government	State, Village	2 years	March 2021	March 2022	March 2023	no update
23	Evaluate future location, design and utilization of the police gun range	TIER 4	POLICE	MGRS OFFICE	ANALYZE ALTERNATIVES	Planning Dept., Public Works, Engineering, Range Consultant	Capital	18 months	First Quarter 2020	First Quarter 2021	Third Quarter 2021	no update
24	Evaluate the cost-benefit of undertaking possible jurisdictional transfers of County Roads to the Village	TIER 4	VILLAGE ENGINEER	MGRS OFFICE, FINANCE AND PW	EVALUATE THE COST-BENEFITS OF JURISDICTIONAL TRANSFERS (Ridgeland north of 175th St. and Oak Forest Avenue)	Cook County, Residents, Village Board Staff	Village, potential grants	3 years	Already underway	July 1, 2017	July 1, 2019	Too early to determine costs associated with JT

**VILLAGE OF TINLEY PARK  
STRATEGIC PLAN  
Long Term Routine**

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1	Attract and acquire top quality talent for Village staff positions at all levels from top management to front-line	TIER 1	HR	ALL DEPTS.	DEVELOP PROGRESSIVE RECRUITMENT, SELECTION AND RETENTION PROCESS	VILLAGE MANAGER VILLAGE BOARD COMPARABLES VENDORS	Village	ONGOING	ONGOING	ONGOING	Ongoing	New Residency Radius Ordinance Adopted 9/5/17, will improve recruitment
2	Continue to maintain a safe, stable, desirable community with strong property values, hometown feel and quality of life	TIER 1	MGRS. OFFICE AND ELECTED OFFICIALS	ALL DEPTS.	REVIEW PROCESSES; DISCUSSIONS, TRAINING & FOLLOW THROUGH	Village Board, Staff, Residents	Village	Ongoing	Ongoing	Ongoing	Ongoing	Ongoing
3	Create a high quality "model citizen communication program"; blue ribbon, award winning techniques, approaches, etc.	TIER 2	MARKETING	MGRS. OFFICE AND ALL DEPTS.	IMPLEMENT A PROGRESSIVE/EFFECTIVE OVERALL COMMUNICATIONS PLAN & STRATEGY	ICMA	Village, Limited funding needed	Ongoing	Ongoing	Ongoing	Ongoing	Anticipate launching new website in January, 2018; community engagement continues to improve. Starting Police Facebook page.
4	Evaluate and maximize the best use and capabilities of sworn officers, where possible, while strengthening police services and protection to community overall	TIER 2	POLICE	MGRS OFFICE AND HR	UNDERTAKE ANALYSIS TO MAXIMIZE USE OF SWORN POLICE OFFICER RESOURCE	staffing consultant	Village	2 years	May 1, 2017	November 1, 2017	May 1, 2018	consultant identified and contract approved. Began project 110817. Work to be completed in 90 days
5	Explore repurposing the building, site and space of the State Police station	TIER 4	MGRS OFFICE	ALL DEPTS.	UNDERTAKE ANALYSIS TO MAXIMIZE USE OF SPACE	Staff, Consultant	Village	6 Months	May 1, 2017	September 1, 2017	December 1, 2017	Have quotes for carpentry, paint and networking to re-use for Public Safety office space and IT clean room
6	Evaluate and solve mandates for additional evidence storage needs, including large objects and vehicles	TIER 4	POLICE	MGRS. OFFICE	UNDERTAKE ANALYSIS TO MAXIMIZE USE OF EVIDENCE STORAGE NEEDS	PW/facilities consultant	Village	18 months	First Quarter 2020	First Quarter 2021	3rd Quarter 2021	Adding feasibility study to FY19 budget to expand sally port

# **FY19 Budget Schedule**

**BUDGET PREPARATION SCHEDULE  
2019 FISCAL YEAR**

***Week of December 11 (Budget Assistant will distribute year end estimates for revision as well as a worksheet for requests for FY19.)***

- Village Manager will update department heads regarding direction from the Village Board for preparation of 2019 requests.

***Friday, December 22, 2017 by 12:00 P.M.***

- Fiscal year 2018 revised expenditure estimates to be submitted to Finance Department.

***January 12, 2018 by 5 P.M. All requests will be submitted to Finance Department no later than January 12, 2018 by 5:00 P.M.***

- Departmental budget requests for fiscal year 2019.
- Capital requests together with supporting documents.
- Personnel requests together with supporting justification.
- The Five Year Capital Plan for FY2020 to FY2024.

***Monday, January 15, 2018 through Friday, January 19, 2018***

- Budget assistants complete compiling requested budgets.

***Monday, January 22, 2018 through Friday, February 2, 2018***

- Proposed budgeted reviewed by Village Manager and Finance Director and department heads if requested.

***Monday, February 12, 2018 through Friday, February 16, 2018***

- Proposed budgets distributed to Board Committees
- Committee reviews and feedback to be provided to Manager/Treasurer.

***Monday, February 26, 2018 through Friday, March 2, 2018***

- Budget Assistants complete final documents for all day budget session.

***Saturday, March 3<sup>rd</sup> or Tuesday, March 6, 2018 – Time 9:00 a.m. or TBD***  
***TENTATIVE ALL DAY BUDGET REVIEW BY COMMITTEE OF THE WHOLE***

***Wednesday, March 7, 2018 through Friday, March 23, 2018***

- Proposed budget assembled in "final" form.

***Sunday, March 25, 2018***

- Notice of public hearing on proposed fiscal year 2019 budget to be published in local newspaper.

***Monday, March 26, 2018***

- Proposed fiscal year 2019 budget available for public inspection at Village Clerk's Office and on the website.

***Tuesday, April 3, 2018***

- Public Hearing on proposed fiscal year 2018 budget and first reading of Ordinance.

***Tuesday, April 17, 2018***

- Adoption of Budget for 2019 Ordinance

***April Meetings - 4/3, 4/17***

**COMMENTS FROM  
THE PUBLIC**

**ADJOURNMENT**